HUMBERSIDE
Fire & Rescue Service

QUARTERLY FINANCE AND PROCUREMENT UPDATE

For the period ending 30th June 2026

CONTENTS

1. Executive Summary

At Quarter One the Service is in a sound financial position with an underspend anticipated for the end of 2026/27, and closing reserves of £14.9m.

The capital replacement reserve remains at over £7m, with plans in place to gradually release this over the next five years to meet some of the planned investments.

An efficiency target of £1.2m was included within the balanced budget for 2026/27. Significant work has been undertaken within the first quarter, which has identified savings of £0.9m. This leaves £0.3m still needed to be found this financial year.

The Procurement Team continue to monitor and review risk critical contracts and have awarded contracts of £3.7m in the first quarter of the financial year. Alongside this, 19 contract management meetings have been conducted to ensure effective service delivery and value for money is maintained.

Three contracts were awarded outside of the Fire Authority Constitution between April and June 2026. These were exceptional circumstances due to the urgent nature of the procurement and need to provide continuity of services.

Martyn Ransom
Executive Director of Finance/S151 Officer
15/07/26

2. Finance

2.1 Revenue

The table below shows the actual and committed expenditure as at 30th June 2026 for revenue, compared to the 2026/27 profiled budget for the same period. The table also shows the forecasted outturn for the full year based on current levels of income and expenditure plus any known variances to the end of the financial year.

2026/27 Revenue Monitoring Summary
1st April 2026 to 30th June 2026 (Period 03)

	Original Budget	Revised Budget	30 June 2026		Full Year			Status	Notes
			Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	£'000	%		
Pay	51,920	50,981	12,476	12,394	50,989	8	0.02	Red	
Non Pay	10,771	11,710	5,200	5,462	11,567	(143)	(1.22)	Green	1
Income	(3,091)	(3,091)	(2,067)	(1,641)	(2,985)	106	(3.43)	Red	2
Interest Receivable	(500)	(500)	(125)	(120)	(500)	-	-	Green	
Capital Financing	3,569	3,569	166	11	3,569	-	-	Green	
Transfers to / (from) Reserves	(580)	(580)	-	-	(580)	-	-	Green	
Net Budget Requirement	**62,089**	**62,089**	**15,650**	**16,106**	**62,060**	**(29)**	**(0.05)**	**Green**	

Notes

The following details the reasons for the projected variances that are in excess of £100k, shown in the table on page 5:

1. The forecast underspend is due to a lower increase in Business Rates than anticipated, alongside lower insurance costs than expected.

2. This projected variance is due to lower grants received from Government. Part of this is offset with additional income in relation to Secondments.

The table below shows a further breakdown of the data that is shown in the table on page 4:

2026/27 Revenue Monitoring Detail
1st April 2026 to 30th June 2026 (Period 03)

	Original Budget	Revised Budget	30 June 2026		Full Year			Status	Note
			Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	£'000	%		
Employees									
Wholetime Firefighters	32,555	32,234	7,939	7,940	32,260	26	0.08	Red	
On-Call Firefighters	6,793	6,793	1,460	1,384	6,790	(3)	(0.04)	Green	
Non-Uniformed	10,203	9,585	2,391	2,311	9,570	(15)	(0.16)	Green	
Other Employee Expenses (Training, Occ Health, Insurances etc.)	2,369	2,369	686	759	2,369	-	-	Green	
Total Pay and Pensions	51,920	50,981	12,476	12,394	50,989	8	0.02	Red	
Non Pay Expenditure									
Premises	3,898	3,898	1,750	1,793	3,793	(105)	(2.69)	Green	1
Transport	2,316	2,316	631	634	2,278	(38)	(1.64)	Green	
Supplies and Services	5,244	5,244	2,915	2,998	5,244	-	-	Green	
Support Services	479	479	131	37	479	-	-	Green	
Non Pay Efficiency Savings	(1,166)	(227)	(227)	-	(227)	-	-	Green	
Total Expenditure	62,691	62,691	17,676	17,856	62,556	(135)	(0.22)	Green	
Income	(3,091)	(3,091)	(2,067)	(1,641)	(2,985)	106	(3.43)	Red	2
Net Expenditure (Exlcuding Capital Charges)	59,600	59,600	15,609	16,215	59,571	(29)	(0.05)	Green	
Interest Payable	663	663	166	11	663	-	-	Green	
Interest Receivable	(500)	(500)	(125)	(120)	(500)	-	-	Green	
Capital Financing	2,906	2,906	-	-	2,906	-	-	Green	
Transfers to / (from) Reserves	(580)	(580)	-	-	(580)	-	-	Green	
Net Budget Requirement	62,089	62,089	15,650	16,106	62,060	(29)	(0.05)	Green	

2.2 Cash Releasing Efficiency Savings

FRSs are required to produce an annual Productivity and Efficiency Plan which provides detail of the efficiency and productivity progress against the national goals. The 2026/27 Productivity and Efficiency Plan for Humberside can be found here.

A cash releasing efficiency saving is a permanent reduction in recurring costs including reduction in revenue budget. Examples include:

- A permanent removal of a post (Deleted from the TOM/Establishment).
- Renegotiation of a contract to a reduced cost (doing the same for less) and therefore generating a permanent reduction in budget.
- Identification and removal of budget (permanently) due to either reprioritisation or a realisation that the budget is no longer required (permanently).

(This list is not exhaustive and is to provide examples of efficiency savings).

The Finance Team work closely with budget holders to identify and monitor any efficiencies that arise within their area of responsibility.

The table below shows the efficiencies that have been identified in the year to date compared to the efficiency target of £1.166m which was included when setting a balanced budget for 2026/27:

Cash Releasing Efficiency Savings
1st April 2026 to 30th June 2026 (Period 03)

Efficiency	Amount £'000	Detail
Establishment Changes	939	Following a review of the structure across departments, a number of posts have been removed which have generated an efficiency saving.
Total Efficiency Savings Identified	939	

Non Pay Budget	11,368
Efficiency Target (£'000)	1,166
Efficiency Target (%)	10.26%

The Finance Team will continue to work with budget holders throughout the year to drive efficiencies within the Service.

2.3 Capital

The table below shows the actual and committed expenditure as at 30th June 2026 for Capital, compared to the 2026/27 profiled budget for the same period. The table also shows the forecasted outturn for the full year based on current levels of expenditure plus any known variances to the end of the financial year.

2026/27 Capital Monitoring Summary
1st April 2026 to 30th June 2026 (Period 3)

	Original Budget	Revised Budget *	30 June 2026		Full Year			Status	Note
			Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	£'000	%		
Building Works									
New Buildings	1,000	2,610	653	107	2,610	-	-	**Green**	
Training Infrastructure	950	950	238	-	950	-	-	**Green**	
Station Refurbishments	3,737	3,737	936	32	3,737	-	-	**Green**	
Electrical Vehicle Charging Infrastructure	40	40	10	-	40	-	-	**Green**	
	5,727	**7,337**	**1,837**	**139**	**7,337**	**-**			
Vehicles									
Operational Vehicles	1,370	1,470	368	109	1,470	-	-	**Green**	
Support Vehicles	394	787	197	432	787	-	-	**Green**	
	1,764	**2,257**	**565**	**541**	**2,257**	**-**			
Equipment	716	716	179	109	716	-	-	**Green**	
ICT Equipment	300	300	75	39	300	-	-	**Green**	
	8,507	**10,610**	**2,656**	**828**	**10,610**	**-**			

*The Revised budget includes slippage from 25/26 which will be taken to the Fire Authority in July for formal approval.

2.4 Firefighters' Pension Fund

The Firefighters' Pension Fund is administered by each Fire and Rescue Service with any deficit on the fund being met with a top-up grant by the Home Office. The grant is received in July annually and covers 80% of the estimated deficit for the year plus the balancing amount of the previous year.

The revised budgeted deficit for 2026/27 is £15.738m which is broken down in the following table:

2026/27 Pensions Account Summary
1st April 2026 to 30th June 2026 (Period 03)

	Revised Budget	30 June 2026		Full Year			Status	Note
		Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	%		
Expenditure								
Payments to Pensioners	23,006	7,605	7,887	23,006	-	-	**Green**	
Commutations	3,839	647	647	3,839	-	-	**Green**	
Transfer Values	100	33	-	100	-	-	**Green**	
Total Pensions Expenditure	26,945	8,285	8,534	26,945	-			
Income								
Employer Pension Contributions	(8,805)	(2,201)	(2,140)	(8,805)	-	-	**Green**	
Employee Pension Contributions	(2,060)	(515)	(727)	(2,060)	-	-	**Green**	
Ill Health Pension Contributions	(242)	(61)	-	(242)	-	-	**Green**	
Transfer Values	(100)	(25)	(123)	(100)	-	-	**Green**	
Total Pensions Income	(11,207)	(2,802)	(2,990)	(11,207)	-			
Net Pensions Deficit/(Surplus)	**15,738**	**5,483**	**5,544**	**15,738**	**-**			

2.5 Investments and Borrowing

The Authority must ensure that:

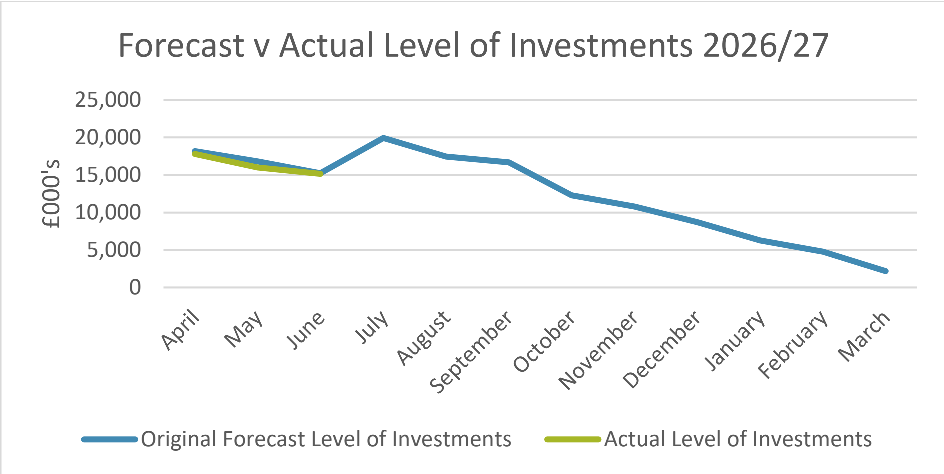
- its cash flow is adequately planned, with cash being available when it is needed. Surplus monies are invested in low-risk counterparties or instruments commensurate with the Authority's low-risk appetite, providing liquidity initially before considering investment return.

- It understands its borrowing need in terms of funding its capital plans. This management of longer-term cash may involve arranging long or short-term borrowing.

Investments

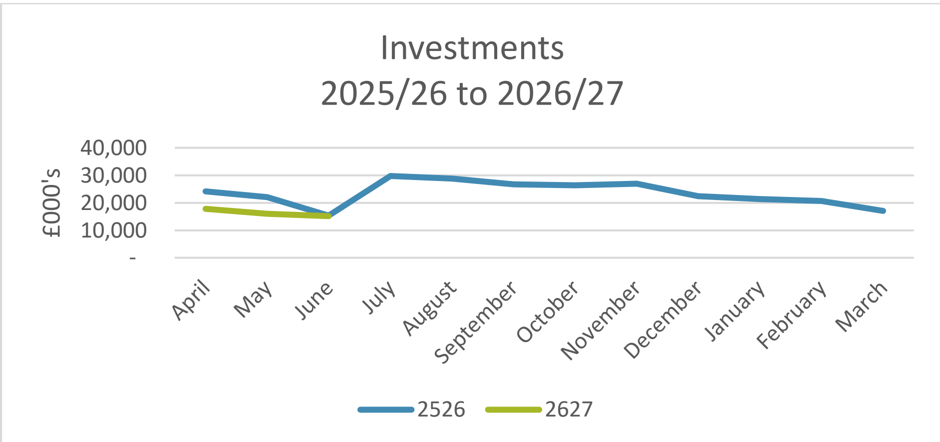
The Authority had £15.150m of investments held at 30th June 2026. A breakdown of this and investments that have been returned during the period can be found in appendix 1.

The graph below shows the actual level of investments (cash) that the Authority holds compared to the original estimate level of investments (cash) held:



The actual amount invested is higher than that originally estimated due to some items of expenditure being incurred later than originally anticipated.

The following graph shows our level of investments during the year to date compared to the previous financial year:



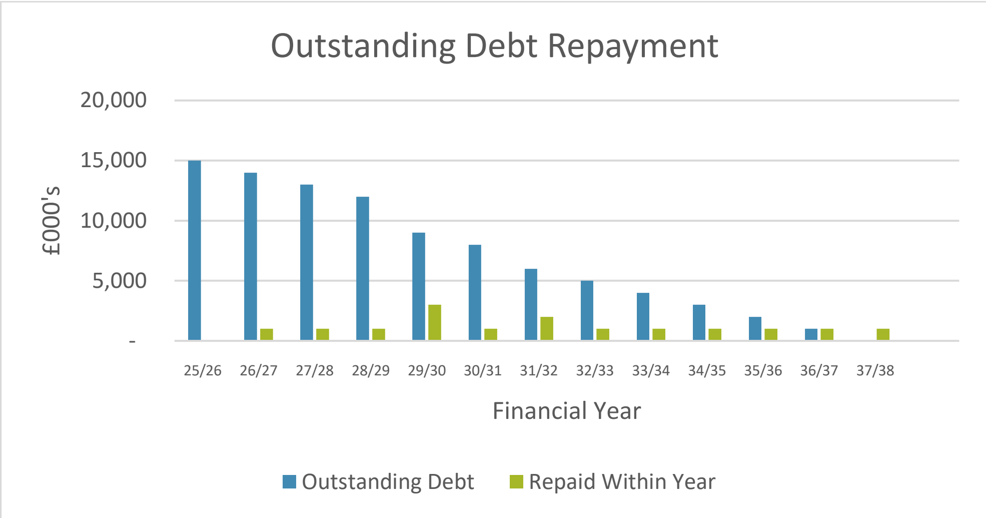
The Authority receives the Firefighters Pension Fund grant in July of each year which allows a higher level of investments to be held until the grant is fully utilised.

Borrowing

Long Term Borrowing

The current level of borrowing that the Authority holds as at 30th June 2026 is £15m.

The graph below shows the level of borrowing that the Authority currently holds at the end of each financial year and how this reduces over time as the debt matures:



There hasn't been any long-term borrowing taken during the year to date but this will be closely monitored by the Executive Director of Finance/S.151 Officer.

Short Term Borrowing

The Authority hasn't taken any short-term borrowing during the financial year.

2.6 Reserves

The Authority retains several revenue reserves that can be used to fund expenditure.

The table below shows the movement on these reserves for the period 1st April 2026 to 30th June 2026 and also what the projected balance will be at 31st March 2027 based on the projections in Revenue Monitoring table that can be found on page 4:

2026/27 Movement in Reserves
1st April 2026 to 30th June 2026 (Period 03)

	As at 1st April 2026 * £'000	In Year Movements £'000	Projected Balance as at 31st March 2027 £'000
General Reserve	6,005	69	6,074
Earmarked Reserves			
Insurance	500	-	500
Capital Programme	7,380	(620)	6,760
Resilience Reserve	500	-	500
Pay and Prices	600	-	600
Strategic Transformation Fund	500	-	500
	15,485	**(551)**	**14,934**

*The opening reserves balance includes movement which will be taken to the Fire Authority in July for formal approval.

2.7 Budget Virements

Budget Virement – Subject to HFA Approval

The below budget virement is subject to HFA approval:

2026/27 Contracts Awarded Outside of Constitution
1st April 2026 to 30th June 2026

Budget Vired From	Budget Vired To	Detail of Budget Virement	Virement Value £'000
Pay	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	939

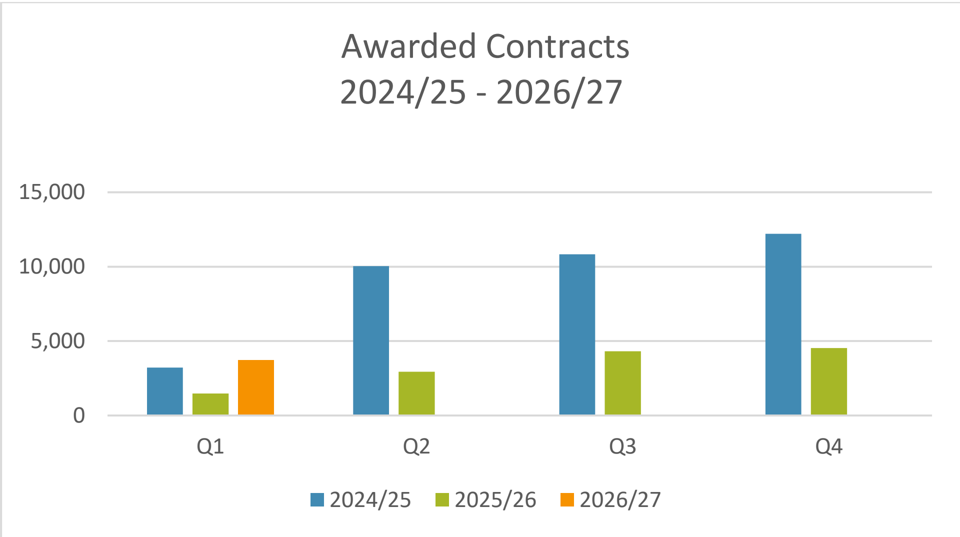
3. Procurement

3.1 Contracts

Contracts Awarded

The Authority has awarded contracts to the value of £3.717m during the three months to 30th June 2026. A breakdown of the contracts that have been awarded in this period can be found in appendix 2.

The graph below shows the cumulative value of contracts that have been awarded in 2026/27 to date as well as in the previous two financial year:



Contract Management

A review of the Services contracts has been undertaken using a supplier segmentation and analysis tool which is used to identify the risk to the Service. The contracts that have been identified as having the highest strategic importance rating can be found in appendix 3.

Following on from the identification of the risk rating of each contract, the Procurement Team will work closely with contract owners to implement the appropriate contract management measures required for each contract. This will allow for contract review meetings to be scheduled for the remainder of the financial year and beyond.

During this quarter, we received 66 notifications from the Service's contract register prompting the need for contract meetings. Contract owners successfully conducted 48 of these meetings, representing a 73% completion rate and demonstrating a strong commitment to contract management.

Details of contract meetings that have been held in this quarter with the supplier for those contracts that have been identified as having the highest strategic rating can be found in appendix 4.

Contracts Awarded Outside of the Constitution

The following contracts have been awarded outside the process detailed within part 4 section E of the constitution during the quarter ending 30th June 2026:

2026/27 Contracts Awarded Outside of Constitution
1st April 2026 to 30th June 2026

Contract Description	Justification	Responsible Officer	Contract End Date	Contract Value £'000
MDT Licenses and Annual Subscription	Continuation of Maintenance and Support contract until a decision is made as to the viability of new hardware that is currently in testing and it's suitability to replace the existing MDT software that is in use.	Head of Digital Services	30/04/2027	62
HR system Support and Consultancy	The proposed services are highly specialisit, time-critical and advisroy in nature, requiring detailed knowledge of emergency services ICT environments.	Head of Digital Services	30/04/2027	36
Station End Equipment – Annual Maintenance	Due to the age and technical configuration of the equipment, Telent is the only supplier that is able to offer best endeavour maintenance and support cover for all of the current station end equipment. There is a piece of work that is to be undertaken, that will be looking at a full replacement of SEE, however this is likely to take at least 12 – 18 months once it begins. This may or may not involve the potential of reducing greatly the type of SEE needed, and whether mobilising to stations can be achieved via an alternate software solution.	Head of Digital Services	30/06/2027	49

3.2 Procurement Workstreams for the remainder of the year

During Quarter 1, the Procurement Team has continued to deliver a broad programme of strategic procurement activity whilst supporting operational requirements across the Service.

Following the successful regional collaboration with North Yorkshire, South Yorkshire, West Yorkshire and Lincolnshire Fire and Rescue Services, the workwear procurement has now been fully conducted. Contracts have been awarded following completion of user trials and evaluation activities and orders have subsequently been placed with the successful suppliers. This marks a significant milestone in the project and will support the ongoing provision of workwear across the Service.

Work on the Financial Management System procurement has progressed during the quarter. The procurement documentation is now in its final stages of development and the opportunity is expected to be published imminently. This remains a key strategic procurement to support the Service's future financial management, procure-to-pay and stock control requirements.

Similarly, the Procurement Team has been working closely with stakeholders to develop a procurement for Payroll Administration Services. The specification and tender documentation are nearing completion, with the procurement expected to be released to the market shortly.

Progress has also been made on the Wide Area Network (WAN) Services procurement. The tender evaluation process has now been completed and the project is currently in the final stages of contract award with implementation planning expected to commence following successful completion of the award process.

Two key procurements for the purchase of Fire Appliances ('A' Class and 'B' Class appliances) have been undertaken within Quarter 1. Both procurement opportunities have now closed and the Procurement Team is now in liaison with the Service's Fleet Team to evaluate the responses.

Other procurement exercises which have been conducted and a contract awarded within Quarter 1 include a new Cleaning and Janitorial Supplies contract, ensuring continued value for money on janitorial consumables, the purchase of half-face respiratory masks ensuring continued access to critical personal protective equipment for operational fire fighters, and also the award for a new Scientific Support Contract procured via a regional procurement led by West Yorkshire Fire and Rescue Service.

Alongside these activities, the Procurement Team continues to undertake ongoing contract management across the Service's portfolio of active contracts. This includes supplier performance monitoring, contract review meetings, KPI management and proactive engagement with suppliers to ensure contractual compliance, value for money and the early identification of opportunities for continuous improvement.

3.3 Procurement Savings

Through commercially sound practices the Procurement Function delivers a vital role for Humberside Fire and Rescue Service ensuring value for money is achieved whilst also ensuring the sustainability of goods and services and supporting local small and medium-sized enterprises.

Effective and efficient procurement is vital to the cost-effective delivery of our organisation's core services. It is integral to delivering commercially advantageous and innovative solutions essential for meeting our objectives and driving continuous improvement.

The methodology which HF&RS uses to identify and record the savings realised through its proactive procurement and contract management activity is summarised below and is in line with current Government Commercial Function guidance.

Baseline

Saving must be a consequence of commercial-led activity. Savings must have an evidenced baseline for the saving to be approved.

Baseline calculated based on an existing contract or in the case of procurement:

- Use the historical price paid for goods/services; the spending on the same goods or services in a previous period, adjusted for inflation using the Consumer Price Index (CPI) and any other appropriate changes based on market knowledge.

Baseline calculated on a new or novel procurement:

- Median compliant supplier bid (and the mean when only two compliant bids are received)
- External benchmarks/ market intelligence/ "Should cost" exercises e.g. CCS contract prices or pre-procurement market engagement.
- Budget – The budget must be a realistic expectation of the contract cost and is normally only appropriate for the purchase of new goods/services.
- Another agreed baseline model (particularly for complex procurements).

Cashable Procurement Savings

Cash-releasing savings are those that, all things being equal, will directly reduce a Departmental or contract budget requirement. They are financial savings that are made against an established baseline where the new cost results in a reduction in cost which can be released or redeployed to meet other cost pressures.

Worked example:
An existing 4 year service worth £2m is reprocured. The savings baseline is the cost of the existing service (i.e. £2m). The new contract will run for 4 years, and the winning supplier bid £1.5m. The result is a cashable saving of £500k. The savings would be recorded as:

- Y1 - £125k cashable
- Y2 - £125k cashable
- Y3 - £125k cashable
- Y4 - £125k cashable

The table below shows the cashable Procurement savings as at 30th June 2026:

Cashable Savings
1st April 2026 to 30th June 2026

Contract	Saving £'000
SIM Card and Mobile Data Usage	76
Microsoft Licensing Software	66
Smoke Alarms	44
Incident Command System	37
Cleaning and Janitorial Supplies	19
Occupational Health Physician	16
Multi-Functional Photocopier Devices	11
Replacement SLT Vehicle	7
IT Service Desk	6
Breathing Apparatus Cylinder Testing Service	6
Wicking Polo Shirts	4
Hazardous Materials Training	4
Portable Ground Anchors	1
Heat Alarms	1
Total for 2026/27	**298**

Non-Cashable Procurement Savings

A quantifiable financial benefit generated by commercial activity which does not release cash back into a budget. This could include multiple categories or definitions, all of which can create non-cashable savings. Such as Inflation avoidance, value-add, price protection and cost avoidance. This would be the case when a cost increase is avoided or reduced e.g. a price reduction applied to additional demand or when the Authority receives greater outputs or improved quality for the same spending.

Worked example:
A contract runs at £1m a year for 5 years. At the end of Y1 the vendor proposes a cost increase of £200k pa. This is negotiated away completely for the remainder of the contract. Non cashable savings of £800k would be recorded as:

- Y2 - £200k non-cashable
- Y3 - £200k non-cashable
- Y4 - £200k non-cashable
- Y5 - £200k non- cashable

There were no non-cashable Procurement savings as at 30th June 2026.

4. Treasury Management

Prudential Indicators

The Prudential Indicators to 30th June 2026 are as follows:

Indicator 1 – Capital Expenditure

The estimated capital expenditure for the current year compared to the original estimate, together with estimates of expenditure to be incurred in future years are shown below:

	2025/26 Actual £'000	2026/27 Original £'000	2026/27 Revised £'000	2027/28 Estimate £'000	2028/29 Estimate £'000	2029/30 Estimate £'000
Total Capital Expenditure	6,547	10,610	10,610	5,076	11,957	9,823

Indicator 2 – Capital Financing Requirement

The capital financing requirement for 2026/27 and estimates for future years are as follows:

	2025/26 Actual £'000	2026/27 Estimate £'000	2027/28 Estimate £'000	2028/29 Estimate £'000	2029/30 Estimate £'000
Capital Financing Requirement	23,010	29,760	31,979	39,943	46,098
Other Long Term Liabilities	1,047	1,501	1,435	1,366	1,293
Total Capital Financing Requirement	**24,057**	**31,261**	**33,414**	**41,309**	**47,391**

The capital financing requirement measures the Authority’s need to borrow for capital purposes. In accordance with best professional practice, Humberside Fire Authority does not associate borrowing with particular items or types of expenditure. The Authority has, at any point in time, a number of cash flows both positive and negative, and manages its treasury position in terms of its borrowings and investments in accordance with its approved strategy. In day to day cash management, no distinction can be made between revenue cash and capital cash. External borrowing arises as a consequence of all the financial transactions of the authority and not simply those arising from capital spending. In contrast, the capital financing requirement reflects the Authority’s underlying need to borrow for a capital purpose.

A key Indicator of prudence under the Prudential Code Is: -

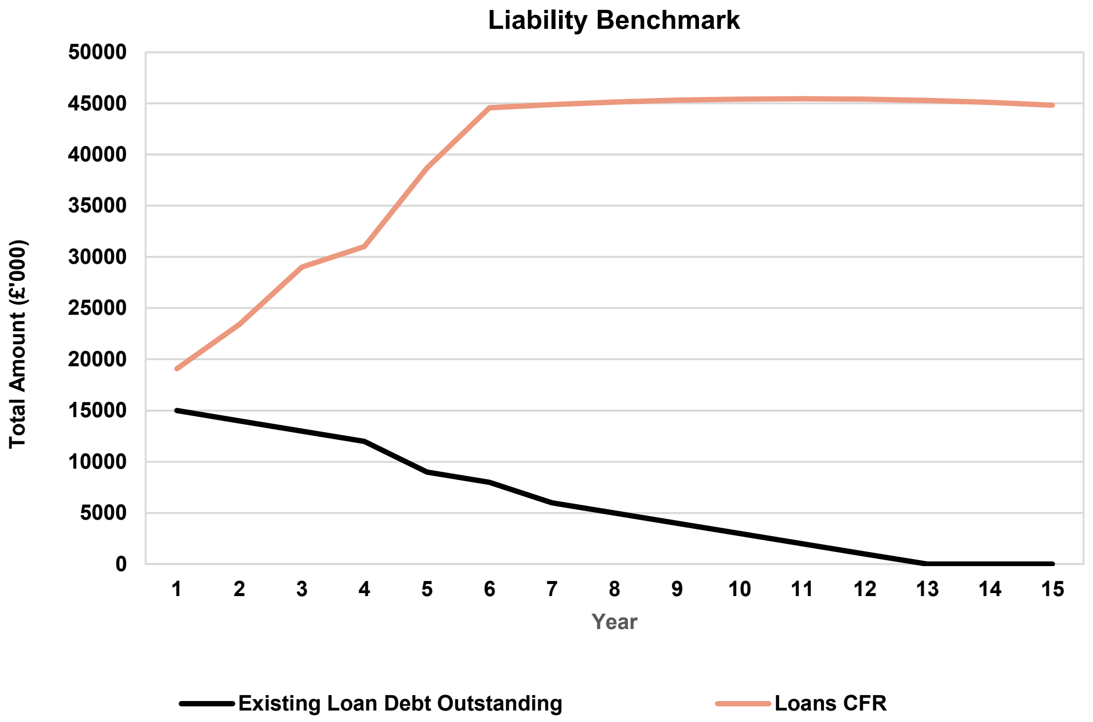
“In order to ensure that over the medium-term net borrowing will only be for a capital purpose, the local authority should ensure that net external borrowing does not, except in the short term, exceed the total of the capital financing requirement in the preceding year plus the estimates of any additional capital financing requirement for the current and next two financial years”.

The S151 Officer reports that the Authority has had no difficulty meeting this requirement during the course of this financial year and no difficulties are envisaged in future years. This takes into account current commitments, existing plans and the proposals contained in the Medium Term-Resource Strategy.

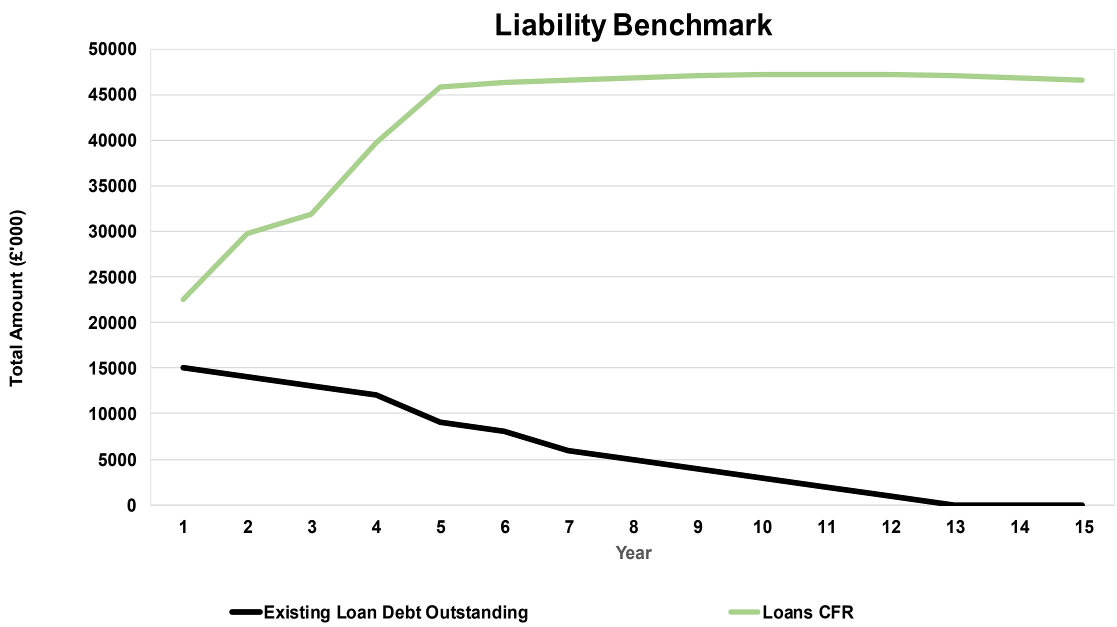
Indicator 3 – Liability Benchmark

The Authority is required to estimate and measure the Liability Benchmark for the forthcoming year and the following two years as a minimum.

The following graph shows what the Liability Benchmark was estimated to be for 2026/27 onwards as set in the Treasury Management Strategy 2026/27:



The Liability Benchmark has been updated to show revised estimates for 2026/27 onwards and is shown in the graph below:



Indicator 4 – Core Funds and Expected Investment Balances

The table below shows the estimates of the year-end balances for each resource and anticipated day-to-day cash flow balances.

	2026/27 Original £'000	2026/27 Revised £'000	2027/28 Estimate £'000	2028/29 Estimate £'000	2029/30 Estimate £'000
Total Core Funds	14,110	15,464	14,171	12,305	11,018
Expected Investments	(2,564)	(796)	(3,308)	(12,138)	(20,580)

The actual total investments held at 30th June 2026 is £15m. This is higher than the expected investments at the end of the year due to cash flow fluctuations through the year.

Indicator 5 – Operational Boundary for External Debt

The proposed operational boundary for external debt is based on the same estimates as the authorised limit but reflects directly the S151 Officer's estimate of the most likely, prudent but not worst-case scenario, without the additional headroom included within the authorised limit to allow for example for unusual cash movements and equates to the maximum of external debt projected by this estimate. The operational boundary represents a key management tool for in year monitoring by the S151 Officer.

	2026/27 Boundary £'000	30/06/2026 Actual £'000	2027/28 Boundary £'000	2028/29 Boundary £'000	2029/30 Boundary £'000
Borrowing	31,500	15,000	31,500	31,500	31,500
Other Long Term Liabilities	3,500	1,501	3,500	3,500	3,500
Total Capital Financing Requirement	**35,000**	**16,501**	**35,000**	**35,000**	**35,000**

The S151.Officer confirms that borrowing in the year has not exceeded the operational boundary at any point within the year to date and is not expected to do so over the course of the next period based on information currently available.

Indicator 6 – Authorised Limit for External Debt

The table below shows the Authorised Limit for External Debt for 2026/27 and subsequent three-year period as approved by Members, compared to the actual level of borrowing as at 30th June 2026.

	2026/27 Boundary £'000	30/06/2026 Actual £'000	2027/28 Boundary £'000	2028/29 Boundary £'000	2029/30 Boundary £'000
Borrowing	36,500	15,000	36,500	36,500	36,500
Other Long Term Liabilities	3,500	1,501	3,500	3,500	3,500
Total Capital Financing Requirement	**40,000**	**16,501**	**40,000**	**40,000**	**40,000**

The Authorised Limit reflects the Authority's projected long- and short-term borrowing requirements, together with any other long-term liabilities it may have. The figures are based on the estimate of most likely, prudent but not worst-case scenario, with sufficient headroom over and above this to allow for operational management of, for example unusual cash movements.

The S151 Officer confirms that the Authorised Limit has not been approached at any point during the first six months of the year, nor is it likely to during the remaining six months of 2026/27.

Indicator 7 – Ratio of Capital Financing Costs to Net Revenue Stream

The ratio of financing costs to net revenue stream for the current year and estimates for future years are as follows:

	2025/26 Actual %	2026/27 Original %	Revised %	2027/28 Estimate %	2028/29 Estimate %	2029/30 Estimate %
Ratio of Financial Costs to Net Revenue Stream	1.17%	2.33%	2.33%	3.11%	3.50%	4.04%

These ratios indicate the proportion of the net budget of the Authority that is required to finance the costs of capital expenditure in any year. Estimates of financing costs include current commitments and the proposals contained in the capital programme of the Authority.

In calculating the ratio, Net Revenue Streams in any year have been taken to exclude any element of the net budget requirement that is intended to provide reserves for the Authority.

The projected increase in the ratio over the period reflects the increase in capital financing costs resulting from the capital allocations approved as part of the medium-term financial plan.

Indicator 8 – Upper and Lower Limits for the Maturity Structure of Borrowings

This indicator seeks to ensure the Authority controls its exposure to the risk of interest rate changes by limiting the proportion of debt maturing in any single period. Ordinarily debt is replaced on maturity and therefore it is important that the Authority is not forced to replace a large proportion of loans at a time of relatively high interest rates.

"The Authority will set for the forthcoming financial year both upper and lower limits with respect to the maturity structure of its borrowings. The prudential indicators will be referred to as the upper and lower limits respectively for the maturity structure of borrowing and shall be calculated as follows:

> Amount of projected borrowing that is fixed rate maturing in each period expressed as a percentage of total projected borrowing that is fixed rate;
>
> Where the periods in question are:

- Under 12 months
- 12 months and within 24 months
- 24 months and within 5 years
- 5 years and within 10 years
- 10 years and above"

	Actual 30/06/2026 %	Upper Limit %	Lower Limit %
Under 12 months	6.67	15	0
12 months and within 24 months	13.33	15	0
24 months and within 5 years	26.67	30	0
5 years and within 10 years	40.00	60	0
10 years and above	13.33	80	0

Debt that is due to mature in the period 24 months and within 5 years is currently exceeding the upper limit. This is due to the decision to not take any borrowing during the last financial year due to the high interest rates thus reducing the interest payable by the Authority. The maturity profile of debt will be reviewed for 2026/27. There is no immediate risk to the cashflow of the organisation.

Appendix 1

2026/27 Investing Activities
1st April 2026 to 30th June 2026

Counterparty	Amount (£) Invested	Amount (£) Returned	Date Invested	Date Returned	Rate %	Interest (£)
Money Market Funds						
Deutsche Managed Sterling Fund	2,000,000					
Aberdeen Liquidity Fund	2,000,000					
Goldman Sachs Liquid Reserve Fund	1,150,000					
Investments						
Current Investments						
Bradford Metropolitan District Council	2,000,000	-	08/01/2026	08/07/2026	4.450	44,134.25
Telford & Wrekin Council	2,000,000	-	23/01/2026	23/07/2026	4.450	44,134.25
Powys County Council	2,000,000	-	02/04/2026	02/07/2026	4.100	20,443.84
Eastbourne Borough Council	2,000,000	-	22/04/2026	14/08/2026	4.050	25,298.63
Kent County Council	2,000,000	-	30/04/2026	30/10/2026	4.250	42,616.44
Total Amount Invested as at 30 June 2026	**15,150,000**		**Total Interest Due on Current Investments**			**176,627.40**
Investments Returned During the Period						
Blackpool Council	2,000,000		30/01/2026	02/04/2026	4.500	15,287.67
Gloucester City Council	2,000,000		30/01/2026	30/04/2026	4.500	22,191.78
DMO	4,000,000		31/03/2026	07/04/2026	3.710	2,846.03
DMO	4,600,000		01/04/2026	08/04/2026	3.710	3,272.93
DMO	4,000,000		07/04/2026	14/04/2026	3.710	2,846.03
DMO	3,100,000		08/04/2026	14/04/2026	3.710	1,890.58
DMO	7,000,000		14/04/2026	21/04/2026	3.710	4,980.55
DMO	8,300,000		21/04/2026	28/04/2026	3.710	5,905.51
DMO	3,000,000		28/04/2026	06/05/2026	3.730	2,452.60
DMO	1,800,000		19/05/2026	29/05/2026	3.715	1,832.05
DMO	1,900,000		21/05/2026	22/05/2026	3.700	192.60
DMO	1,600,000		22/05/2026	27/05/2026	3.705	812.05
DMO	2,000,000		22/06/2026	29/06/2026	3.710	1,423.01
Total Amount Returned During the Period	**45,300,000**		**Total Interest Received During the Period**			**65,933.39**

Summary of Interest Receipts

	Budget	Actual & Due	Under/(Over)	
	£	£	£	%
Interest Receipts to 30 June 2026	(125,001)	(119,721)	5,280	4.22

Appendix 2

2026/27 Contracts Awarded
1st April 2026 to 30th June 2026

Contract Title	Contract Start Date	Contract End Date	Contract Value £'000
Stores Unit Lease	01/04/2026	31/03/3025	1,174
Supply of Liquid Fuels	01/04/2026	31/03/2028	1,026
Cycle to Work Scheme	01/04/2026	31/03/2027	240
Leadership and Management Training	01/04/2026	31/03/2028	175
Supplementary Healthcare - Call-Off Year 2	01/05/2026	30/04/2027	173
Foul Weather and Soft Shell Jackets	01/06/2026	31/05/2030	145
Productivity and Efficiency App	01/04/2026	30/09/2027	100
Cleaning and Janitorial Supplies	22/06/2026	31/07/2028	94
Payroll Administration	01/04/2026	31/03/2027	90
MDT Software–Annual Maintenance & Support	01/05/2026	30/04/2027	62
IT Service Desk	01/04/2026	30/04/2029	58
360 Review Service	01/04/2026	31/03/2028	49
Scientific Support Contract	15/06/2026	14/06/2029	37
HR system Support and Consultancy	01/05/2026	30/04/2027	36
Secretariat Services	01/04/2026	31/03/2027	27
Battenburg Livery for Vehicles	01/04/2026	31/12/2026	23
NCEC – Chemdata Annual Licence & Maintenance & Support	01/04/2026	31/03/2027	21
T401 – Replacement Rados 200	01/04/2026	30/04/2026	20
Cyber Supply Risk Software	01/04/2026	31/03/2028	20
IRS System – Annual Maintenance & Support	01/04/2026	31/03/2027	19
Financial Wellbeing Subscription	01/06/2026	31/05/2027	17
AI Call Handling Training	01/04/2026	31/03/2027	16
External HR Advice	01/05/2026	31/05/2026	11
Samsung Galaxy S25 Phones	01/06/2026	30/06/2026	10
We Are Humberside Podcast Interviews	20/04/2026	20/05/2026	10
Conference & Control Room Multi Media Support Contract	01/05/2026	30/04/2027	10
Telent V4/V5 config work	01/05/2026	31/05/2026	7
MSC in Leadership Practice	01/05/2026	27/09/2027	7
TL Operational Equipment	01/04/2026	30/06/2026	7
Water Incident Managers Course	27/04/2026	15/05/2026	7
Supply of Oriented Strand Board (OSB) for Compartment Behaviour Traini	01/04/2026	30/04/2026	6
Model 1 portable Ground Anchors	19/06/2026	19/07/2026	5
Pro Health Analytics	01/06/2026	30/06/2027	5
HFRS Data Warehouse Project – Data Schema Build – MS Fabric Environm	01/04/2026	30/04/2026	5
Data Protection Officer and Data Protection Training and Support	01/04/2026	31/03/2027	5
Total Amount of Contracts Awarded Within The Period			**3,717**

Appendix 3

2026/27 Contract Management
High Strategic Risk Rating

Service Area	Contract Title	Contract Start Date	Contract End Date	Progress
Digital Services	WAN, Firewall, Internet and Co-Location Services	15/07/2019	14/07/2026	A tender has been conducted for the next contract and we are in the final stage of contract negotiations for a new contract beginning in September
Digital Services	Airwave Services	01/11/2006	31/10/2026	Contract is live, and contract management is in place. Airwave is the only national secure communications option for emergency services. This contract will be ongoing until the ESN network is availible
Human Resources	Firewatch	20/03/2020	19/03/2027	Contract management is currently in place. We are in the final year of the contract. A specialist is currently liaising with internal stakeholders to be able to understand our requirements and build a specialist specification for future procurement plans
Digital Services	MDT Software–Annual Maintenance & Support	01/05/2026	30/04/2027	Contract management is ongoing, and regular meetings are happening. Pre-procurement currently ongoing for the next steps in this contract
Digital Services	Station end equipment – Annual Maintenance 26-27	01/07/2026	30/06/2027	Work to be conducted into a full replacement of the station end equipment. An extension to the current contract is likely whilst pre-procurement is completed and specification designed.
Procurement	Laundry and Aftercare Services	01/08/2021	31/07/2027	Contract management is being undertaken by the contract owner. With frequent meetings with supplier. Next meeting is scheduled for July 2026
Digital Solutions	SIM Cards and Mobile Data	17/02/2025	16/02/2028	Contract management is in place and contract management appendices are submitted monthly. Next contract meeting is July 2026
Fleet and Estates	Supply of Structural PPE	01/06/2021	30/06/2029	Contract management currently in place. Fixed price term has expired, and fixed price was negoitatied. Ballyclare have agreed to accept a fixed 2 year price increase of 9%
Fleet	SCBA Replacement	01/09/2024	31/08/2029	Contract management in place to maintain contract deliverables are achieved. Last meeting was April 2026, and next meeting scheduled for July 2026
Digital Services	Airwave San N Replacement	08/10/2024	31/12/2029	Project work currently happening, and contract management is currently in place for the existing contract.
Fleet and Estates	ESFM Fleet Maintenance	01/04/2015	31/03/2030	Contract agreement with Humberside Police.
Fleet and Estates	Estates Support Partner	01/10/2025	30/09/2030	Contract is live, and contract management is in place. Next meeting scheduled for July 2026.
Emergency Response	Control Room Systems	31/07/2024	30/07/2031	Implementation phase is currently in place, and contract management has begun to maintain performance of contract.
Control	MAIT	01/04/2025	29/06/2033	Ongoing contract meeting taking place regularly. Outcomes to be reflected in appendix Cs on Quarterly basis for updating of contract record.
Fleet and Estates	Underlease of Premises at the Jean Bishop ICC	11/07/2017	10/07/2042	Long term agreement for lease of property. Contract management ongoing.

Contract information correct as at 30th June 2026.

Appendix 4

2026/27 Contract Management
Contract Meetings - High Strategic Risk Rating
1st April 2026 to 30th June 2026

Contract Title	Supplier	Date of Meeting	Outcome
SCBA Replacement	MSA Britain Ltd	01/04/2026	MSA delivered an overview on on-going projects. - Inside Modified ECB (24V converted down to 5V within board). App manages battery charge to try keep charge within 60-80%, whilst also allowing charge to go down (as opposed to stay at 80% which is unhealthy for battery). Tested to ensure works for 4 hours at -18deg. Discussion surrounding training HFRS staff to conduct swap out of the hardware and back-charge MSA to speed up process or for MSA to complete the remedial works if HFRS don't have the capacity. Potential mag-charging issues due to the cable not delivering the 5V needed by the boards -this hasn't shown in any feedback currently, however other FRS's referenced by MSA have. This is a potential issue to keep sight of. No further concerns from HFRS standpoint. Reviewed options of cylinders and cylinder covers from MSA. Not currently covered in the agreed contract so would need to review MSA underspend and contract (potentially explore contract variation) to purchase cylinders moving forward when existing cylinders reach end of life. MSA to send across projected costs and lead times. HFRS Procurement to investigate contract and need for a Contract Change Notice. Helmets – the new demo model caters for small to large head sizes encompassing HFRS's diverse workforce. They now have a small insert available for the helmets. Currently MSA don't offer a helmet which would conform to the desired BS standards whilst wearing religious headwear, this is open to exploration by MSA.
TomTom Software	Webfleet Solutions	29/04/2026	Work is still ongoing with the Vision 5 project and the Go-Live date has now slipped to Mid-May. Therefore, we will continue with the integration of the webfleet software and then after a period of time of stable running will look to see if any alternative solutions can be looked at as a possible replacement.
HFRS Station End Equipment	KCOM PLC	07/05/2026	New DR submitted to Procurement for 2026-2027. There is a piece of work that is to be undertaken, that will be looking at a full replacement of SEE, however this is likely to take at least 12 – 18 months once it begins. This may or may not involve the potential of reducing greatly the type of SEE needed, and whether mobilising to stations can be achieved via an alternate software solution. Ria has sent over pre procurement ready for procurement in 2027.
Credit Safe Alert	KCOM PLC	13/05/2026	Credit monitoring of strategic suppliers has identified a potential deterioration in the financial and economic standing of KCOM Credit Report (KCOM Group Limited), who currently provide WAN services to the Authority. The most recent credit assessment indicates that the supplier's risk profile has reduced to a "High Risk" category with a score of 29, together with a credit limit of £0, representing a significant movement from previously stronger ratings. In addition, the latest financial information highlights a pre-tax loss of £31,225,000, alongside auditor commentary noting uncertainty regarding the company's status as a going concern, which requires careful consideration. In response to these indicators, a meeting was arranged between the supplier, Digital Services and Finance to understand the underlying factors contributing to the change in financial position and to assess any potential impact on service delivery.KCOM will provide further evidence to the Service Head of Finance to explain the reasons for the drop. The Authority currently has a live procurement exercise underway to replace WAN services. Should KCOM be identified as a potential preferred bidder, the Authority will undertake enhanced financial and commercial due diligence to ensure that the long-term provision of WAN services by KCOM Group remains stable, sustainable, and represents an acceptable level of risk.