



HUMBERSIDE
Fire & Rescue Service

QUARTERLY FINANCE AND PROCUREMENT UPDATE

For the period ending 28th February 2026



Safer communities, safer firefighters

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I. Executive Summary

At the end of month 11 the Service is in a sound financial position with a slight overspend position anticipated for the end of 2025/26 and closing reserves of £14.6m.

The capital replacement reserve remains at over £5m, with plans in place to gradually release this over the next five years to meet some of the planned investments.

An efficiency target of £379k was included within the balanced budget for 2025/26. At the end of month 11 £304k of efficiencies have been identified, with the Finance and Procurement Teams continuing to work with budget holders to deliver the remainder.

The Procurement Team continue to monitor and review risk critical contracts and have awarded contracts of £0.2m in months 10 and 11 of the financial year. Alongside this, 34 contract management meetings have been conducted to ensure effective service delivery and value for money is maintained.

Three contracts were awarded outside of the Fire Authority Constitution between January and February 2026. These were exceptional circumstances due to the urgent nature of the procurement and need to provide continuity of services.

Martyn Ransom
Executive Director of Finance/S151 Officer
16/03/26

2. Finance

2.1 Revenue

The table below shows the actual and committed expenditure as at 28th February 2026 for revenue, compared to the 2025/26 profiled budget for the same period. The table also shows the forecasted outturn for the full year based on current levels of income and expenditure plus any known variances to the end of the financial year.

2025/26 Revenue Monitoring Summary 1st April 2025 to 28th February 2026 (Period 11)									
	Original Budget £'000	Revised Budget £'000	28 February 2026		Full Year			Status	Notes
			Profiled Budget £'000	Actual and Committed £'000	Projection £'000	Variance £'000	%		
Pay	50,095	50,035	45,714	45,634	49,933	(102)	(0.20)	Green	1
Non Pay	12,981	13,041	12,185	9,434	11,860	(1,181)	(9.06)	Green	2 - 3
Income	(3,726)	(3,726)	(3,416)	(3,493)	(3,986)	(260)	6.98	Green	4
Interest Receivable	(750)	(750)	(688)	(846)	(976)	(226)	30.13	Green	5
Capital Financing	3,961	3,961	557	416	3,784	(177)	(4.47)	Green	6
Transfers to / (from) Reserves	(2,430)	(2,430)	-	-	(469)	1,961	(80.70)	Red	7
Net Budget Requirement	60,131	60,131	54,352	51,145	60,146	15	0.02	Red	

Notes

The following details the reasons for the projected variances that are in excess of £100k, shown in the table on page 5:

1. This projected variance materially relates to:
 - a. Lower employer contributions, due to staff opt outs, in both the Firefighters' Pension Scheme and Local Government Pension Scheme.
 - b. Targeted recruitment of on-call firefighters, to maintain Station availability levels, has resulted in additional expenditure within this area.
 - c. More incidents, of a longer duration, have been seen in the first nine months of 2025/26, including Mutual Aid to North Yorkshire Fire and Rescue which will be offset against income received.
 - d. Additional training, beyond what was budgeted, has also been required to ensure the continued safety of firefighters.
2. The forecast underspend results from lower Estates costs than anticipated. Utilities should be highlighted, where a lower cost per unit than budgeted, alongside reduced usage following the implementation of energy efficient items (i.e lighting), have been seen.
3. The projected variance can be attributed to delays in other Services exiting the East Coast Consortium Control Room, which has reduced the level of cost reallocated to remaining Fire and

Rescue Services. Funding was originally allocated to this from an Earmarked Reserve (see note 5).

4. This projected variance is due to additional ringfenced grant income that has been received and income in relation to Mutual Aid to North Yorkshire Fire and Rescue (see note 1c) and additional income in relation to a staff secondment.
5. A higher level of investment interest returns due to higher interest rates on a higher level of cash balances.
6. This projected overspend is due to lower Minimum Revenue Provision charge following lower capital spend and additional revenue contributions to capital during 2024/25.
7. The variance results from:
 - a. no longer requiring Earmarked Reserve Funding relating to the East Coast Consortium Control Room (see note 3); and
 - b. ringfencing the additional income from interest receipts (note 5), the underspend on capital financing (note 6) and the underspend on interest payable into reserves.

The table below shows a further breakdown of the data that is shown in the table on page 4:

2025/26 Revenue Monitoring Detail									
1st April 2025 to 28th February 2026 (Period 11)									
	Original Budget	Revised Budget	28 February 2026		Full Year			Status	Note
			Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	£'000	%		
Employees									
Wholetime Firefighters	32,053	32,016	29,364	28,962	31,599	(417)	(1.30)	Green	1
On-Call Firefighters	6,151	6,151	5,436	5,857	6,631	480	7.80	Red	1
Non-Uniformed	9,760	9,746	8,937	8,666	9,500	(246)	(2.52)	Green	1
Other Employee Expenses (Training, Occ Health, Insurances etc.)	2,131	2,122	1,977	2,149	2,203	81	3.82	Red	
Total Pay and Pensions	50,095	50,035	45,714	45,634	49,933	(102)	(0.20)	Green	
Non Pay Expenditure									
Premises	3,934	3,903	3,688	2,651	3,294	(609)	(15.60)	Green	2
Transport	2,312	2,284	2,119	2,239	2,252	(32)	(1.40)	Green	
Supplies and Services	6,767	6,582	6,135	4,299	6,030	(552)	(8.39)	Green	3
Support Services	347	347	318	245	359	12	3.46	Red	
Non Pay Efficiency Savings	(379)	(75)	(75)	-	(75)	-	-	Green	
Total Expenditure	63,076	63,076	57,899	55,068	61,793	(1,283)	(2.03)	Green	
Income	(3,726)	(3,726)	(3,416)	(3,493)	(3,986)	(260)	6.98	Green	4
Net Expenditure (Excluding Capital Charges)	59,350	59,350	54,483	51,575	57,807	(1,543)	(2.60)	Green	
Interest Payable	608	608	557	416	558	(50)	(8.22)	Green	
Interest Receivable	(750)	(750)	(688)	(846)	(976)	(226)	30.13	Green	5
Capital Financing	3,353	3,353	-	-	3,226	(127)	(3.79)	Green	6
Transfers to / (from) Reserves	(2,430)	(2,430)	-	-	(469)	1,961	(80.70)	Red	7
Net Budget Requirement	60,131	60,131	54,352	51,145	60,146	15	0.02	Red	

2.2 Cash Releasing Efficiency Savings

The National Fire Chiefs Council (NFCC) and the Local Government Association (LGA) have proposed that across Fire and Rescue Services (FRS) in England, the sector could create efficiency savings to the value of 2% of non-pay budgets whilst increasing productivity by 3%.

FRSs are required to produce an annual Productivity and Efficiency Plan which provides detail of the efficiency and productivity progress against the national goals. The 2025/26 Productivity and Efficiency Plan for Humberside can be found [here](#).

A cash releasing efficiency saving is a permanent reduction in recurring costs including reduction in revenue budget. Examples include:

- A permanent removal of a post (Deleted from the TOM/Establishment).
- Renegotiation of a contract to a reduced cost (doing the same for less) and therefore generating a permanent reduction in budget.
- Identification and removal of budget (permanently) due to either reprioritisation or a realisation that the budget is no longer required (permanently).

(This list is not exhaustive and is to provide examples of efficiency savings).

The Finance Team work closely with budget holders to identify and monitor any efficiencies that arise within their area of responsibility.

The table below shows the efficiencies that have been identified in the year to date compared to the efficiency target of £379k which was included when setting a balanced budget for 2025/26:

Cash Releasing Efficiency Savings 1st April 2025 to 28th February 2026 (Period 11)		
Efficiency	Amount £'000	Detail
IT Contracts	141	A review of IT contracts has generated an efficiency saving.
Smoke and Hearing Impaired Alarms	49	Following a change in supplier for smoke and hearing impaired alarms, this has created a reduction in cost.
Salary Sacrifice Car Scheme	47	The service operates a salary sacrifice scheme for electric vehicles which has led to an efficiency in employer national insurance contributions.
Business Rates	31	Following a challenge of rateable values by the Finance team, a reduction in business rates was generated.
Utilities	28	Lower gas and electric usage due to energy efficient items and raising staff awareness to energy usage.
Review of Establishment	4	Following a review of the structure within our Digital Services team, an efficiency saving was generated.
Training OSB Boards	4	Following a change in supplier for OSB Board, this has created a reduction in cost.
Total Efficiency Savings Identified	304	
Non Pay Budget	10,972	
Efficiency Target (£'000)	379	
Efficiency Target (%)	3.45%	

The Finance Team will continue to work with budget holders in the final month of the financial year to identify additional efficiencies that have been generated through the 2025/26 financial year.

2.3 Capital

The table below shows the actual and committed expenditure as at 28th February 2026 for Capital, compared to the 2025/26 profiled budget for the same period. The table also shows the forecasted outturn for the full year based on current levels of expenditure plus any known variances to the end of the financial year.

2025/26 Capital Monitoring Summary									
1st April 2025 to 28th February 2026 (Period 11)									
	Original Budget £'000	Revised Budget £'000	28 February 2026		Full Year			Status	Note
			Profiled Budget £'000	Actual and Committed £'000	Projection £'000	Variance £'000 %			
Building Works									
New Buildings	600	2,185	2,003	348	525	(1,660)	(75.97)	Green	1
Training Infrastructure	570	875	802	1,240	1,260	385	44.00	Red	2
Station Refurbishments	151	1,326	1,215	217	507	(819)	(61.76)	Green	3
Electrical Vehicle Charging Infrastructure	40	40	37	-	-	(40)	(100.00)	Green	
	1,361	4,426	4,057	1,805	2,292	(2,134)			
Vehicles									
Operational Vehicles	1,220	1,544	1,415	1,154	1,621	77	4.99	Red	
Support Vehicles	650	886	812	1,554	1,344	458	51.69	Red	4
	1,870	2,430	2,227	2,708	2,965	535			
Equipment	400	400	367	365	460	60	15.00	Red	
ICT Equipment	350	750	688	521	739	(11)	(1.47)	Green	
Breathing Apparatus	-	150	138	237	237	87	58.00	Red	
	3,981	8,156	7,477	5,636	6,693	(1,463)			

Notes

The following details the reasons for the projected variances in excess of £100k that are shown in the table above:

1. This underspend is due to the new stores facility and rebuild of Howden Fire Station that are due to be completed in 2026/27.
2. Revised plans across the Service's Training Infrastructure, to ensure the safety of the site, has resulted in additional construction.
3. This underspend is due to:
 - a. The planned works at Immingham East are unlikely to commence during this financial year, and therefore the budget will need to be slipped into 2026/27.
 - b. The planned building works at Bridlington are unlikely to be completed during this financial year, and therefore some of this budget will need to be slipped into 2026/27.
4. The Service has made significant investments to strengthen the vehicle capabilities of its incident commanders across intermediate, advanced, and strategic levels. To fund this vehicle replacement the funding was reallocated across the MTRS period.

2.4 Firefighters' Pension Fund

The Firefighters' Pension Fund is administered by each Fire and Rescue Service with any deficit on the fund being met with a top-up grant by the Home Office. The grant is received in July annually and covers 80% of the estimated deficit for the year plus the balancing amount of the previous year.

The revised budgeted deficit for 2025/26 is £13.219m which is broken down in the following table:

2024/25 Pensions Account Summary								
1st April 2025 to 28th February 2026 (Period 11)								
	Revised Budget	28 February 2026		Full Year			Status	Note
		Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	%		
Expenditure								
Payments to Pensioners	22,015	21,850	21,824	22,015	-	-	Green	
Commutations	2,623	2,623	2,538	2,623	-	-	Green	
Transfer Values	-	-	-	-	-	-	Green	
Total Pensions Expenditure	24,638	24,473	24,362	24,638	-			
Income								
Employer Pension Contributions	(8,415)	(7,714)	(7,708)	(8,415)	-	-	Green	
Employee Pension Contributions	(2,924)	(2,680)	(2,678)	(2,924)	-	-	Green	
Ill Health Pension Contributions	(25)	(23)	-	(25)	-	-	Green	
Transfer Values	(55)	(50)	(39)	(55)	-	-	Green	
Total Pensions Income	(11,419)	(10,467)	(10,425)	(11,419)	-			
Net Pensions Deficit/(Surplus)	13,219	14,006	13,937	13,219	-			

2.5 Investments and Borrowing

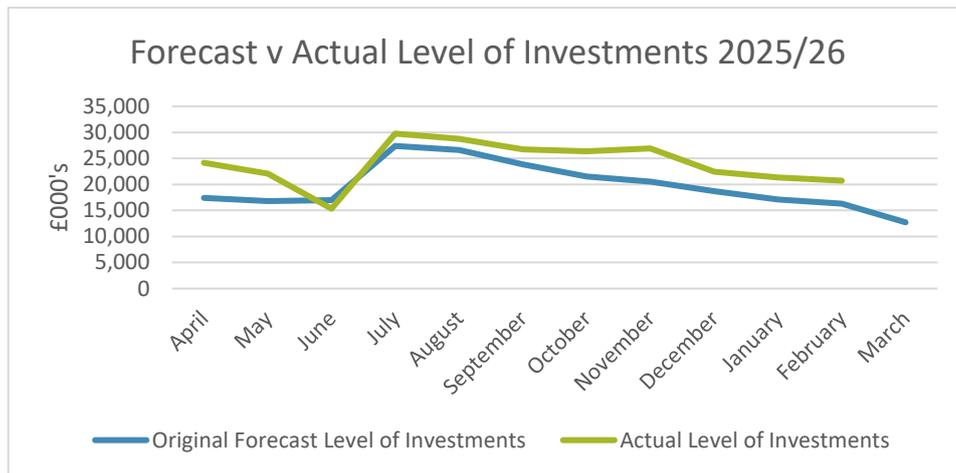
The Authority must ensure that:

- its cash flow is adequately planned, with cash being available when it is needed. Surplus monies are invested in low-risk counterparties or instruments commensurate with the Authority's low-risk appetite, providing liquidity initially before considering investment return.
- It understands its borrowing need in terms of funding its capital plans. This management of longer-term cash may involve arranging long or short-term borrowing.

Investments

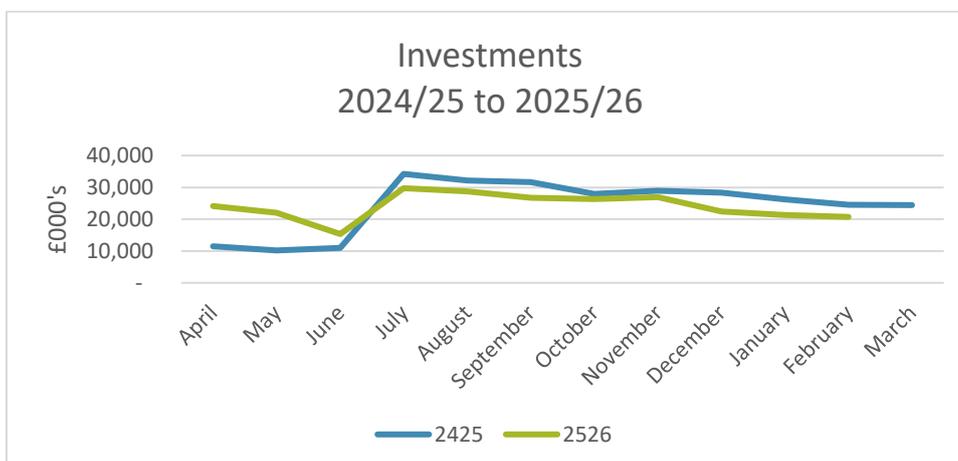
The Authority had £22.450m of investments held at 28th February 2026. A breakdown of this and investments that have been returned during the period can be found in appendix 1.

The graph below shows the actual level of investments (cash) that the Authority holds compared to the original estimate level of investments(cash) held:



The actual amount invested is higher than that originally estimated due to some items of expenditure being incurred later than originally anticipated.

The following graph shows our level of investments during the year to date compared to the previous financial year:



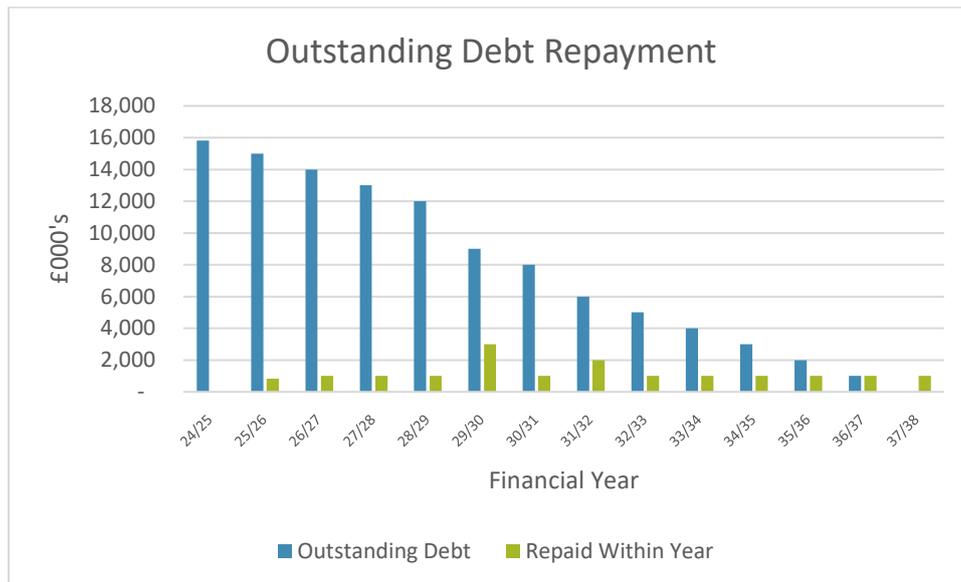
The Authority receives the Firefighters Pension Fund grant in July of each year which allows a higher level of investments to be held until the grant is fully utilised.

Borrowing

Long Term Borrowing

The current level of borrowing that the Authority holds as at 28th February 2026 is £15.4m.

The graph below shows the level of borrowing that the Authority currently holds at the end of each financial year and how this reduces over time as the debt matures:



There hasn't been any long-term borrowing taken during the year to date but this will be closely monitored by the Executive Director of Finance/S.151 Officer.

Short Term Borrowing

The Authority hasn't taken any short-term borrowing during the financial year.

2.6 Reserves

The Authority retains several revenue reserves that can be used to fund expenditure.

The table below shows the movement on these reserves for the period 1st April 2025 to 28th February 2026 and also what the projected balance will be at 31st March 2026 based on the projections in Revenue Monitoring table that can be found on page 4:

2025/26 Movement in Reserves 1st April 2025 to 28th February 2026 (Period 11)			
	As at 1st April 2025	In Year Movements	Projected Balance as at 31st March 2026
	£'000	£'000	£'000
General Reserve	6,001	(15)	5,986
Earmarked Reserves			
Insurance	500	-	500
National Flood Resilience	1,000	-	1,000
Capital Programme	5,335	(1,087)	4,248
Resilience Reserve	500	-	500
East Coast & Hertfordshire Control Room Consortium	1,245	-	1,245
Pay and Prices	600	-	600
Strategic Transformation Fund	500	-	500
	15,681	(1,102)	14,579

2.7 Budget Virements

The below budget virements have been processed during the quarter to 28th February 2026:

2025/26 Contracts Awarded Outside of Constitution 1st January 2026 to 28th February 2026			
Budget Vired From	Budget Vired To	Detail of Budget Virement	Virement Value £'000
Pay	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	20
Premises	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	28
Supplies and Services	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	4

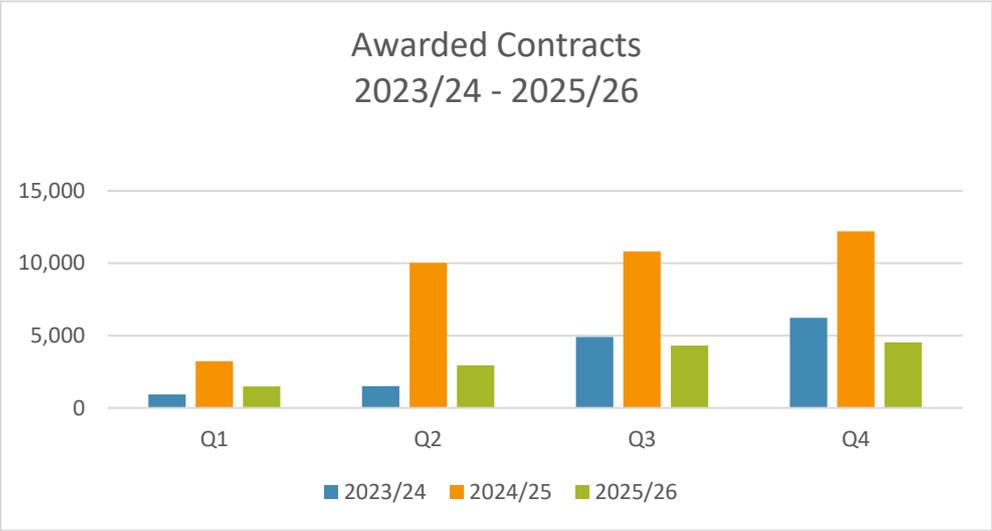
3. Procurement

3.1 Contracts

Contracts Awarded

The Authority has awarded contracts to the value of £4.525m during the eleven months to 28th February 2026. A breakdown of the contracts that have been awarded in this period can be found in appendix 2.

The graph below shows the cumulative value of contracts that have been awarded in 2025/26 to date as well as in the previous two financial year:



Contract Management

A review of the Services contracts has been undertaken using a supplier segmentation and analysis tool which is used to identify the risk to the Service. The contracts that have been identified as having the highest strategic importance rating can be found in appendix 3.

Following on from the identification of the risk rating of each contract, the Procurement Team will work closely with contract owners to implement the appropriate contract management measures required for each contract. This will allow for contract review meetings to be scheduled for the remainder of the financial year and beyond.

During this quarter, we received 47 notifications from the Service's contract register prompting the need for contract meetings. Contract owners successfully conducted 34 of these meetings, representing an 72% completion rate and demonstrating a strong commitment to contract management.



Details of contract meetings that have been held in this quarter with the supplier for those contracts that have been identified as having the highest strategic rating can be found in appendix 4.

Contracts Awarded Outside of the Constitution

The following contracts have been awarded outside the process detailed within part 4 section E of the constitution during the quarter ending 28th February 2026:

2025/26 Contracts Awarded Outside of Constitution 1st January 2026 to 28th February 2026				
Contract Description	Justification	Responsible Officer	Contract End Date	Contract Value £'000
Financial Management System	Extension of existing contract to provide continuity of the existing Financial Management System (FMS) whilst the Procurement Team works on the tender process for a new FMS.	Head Of Finance	31/03/2027	38
Payroll Administration	Extension of existing contract to provide continuity of the payroll administration provision with the intention of running a tender process for the 2027/28 fiscal year.	Head Of Finance	31/03/2026	90

3.2 Procurement Workstreams for the remainder of the year

During Quarter 4, the Procurement Team has continued to drive substantial progress across a broad range of strategic and operational procurement programmes. Building on the regional collaboration with North Yorkshire, South Yorkshire, West Yorkshire and Lincolnshire Fire and Rescue Services, the workwear procurement has now reached a significant milestone. User trials have been completed, all evaluation scores have been consolidated, and contracts have been formally awarded to the successful suppliers following the appropriate standstill period. The team is now progressing into mobilisation planning to ensure a smooth transition into contract delivery.

Work has also advanced on the Financial Management System procurement following the pre-market engagement undertaken in previous quarters. Feedback has been fully integrated into a refined specification, and the final tender documentation is in the final stages of preparation. The procurement should go live within Quarter 1 of 2026/27, supporting the Service's forward plan for improved financial, procure-to-pay and stock management capability.

A number of procurement exercises have concluded successfully this quarter. Briefly, the team awarded contracts for Thermal Imaging Cameras, replacement strength and conditioning equipment, new drones to support operational capabilities, and the Service's Assurance Monitoring System. These awards ensure continuity and enhancement across a range of operational assets and systems.

Further progress has also been made on the Occupational Health Van project. Following the award of the Volkswagen Crafter vehicle in Quarter 3, a contract has now been awarded for the specialist vehicle conversion supplier. An implementation planning meeting is scheduled to formalise the build and delivery programme, marking the first phase of this initiative to improve the accessibility and reach of Occupational Health services.

In addition, Quarter 4 has seen new procurements move into the live phase, including the strategically important Wide Area Network (WAN) Services procurement and a refreshed procurement for Leadership and Management Training provision. Both exercises are now active and progressing through their respective procurement stages.

Alongside the above activity, the Procurement Team continues to undertake structured contract management across all active contracts. This includes supplier performance monitoring, KPI reviews, and ongoing engagement to ensure contractual compliance, value for money and early identification of risks or improvement opportunities.

3.3 Procurement Savings

Through commercially sound practices the Procurement Function delivers a vital role for Humberside Fire and Rescue Service ensuring value for money is achieved whilst also ensuring the sustainability of goods and services and supporting local small and medium-sized enterprises.

Effective and efficient procurement is vital to the cost-effective delivery of our organisation's core services. It is integral to delivering commercially advantageous and innovative solutions essential for meeting our objectives and driving continuous improvement.

The methodology which HF&RS uses to identify and record the savings realised through its proactive procurement and contract management activity is summarised below and is in line with current Government Commercial Function guidance.

Baseline

Saving must be a consequence of commercial-led activity. Savings must have an evidenced baseline for the saving to be approved.

Baseline calculated based on an existing contract or in the case of procurement:

- Use the historical price paid for goods/services; the spending on the same goods or services in a previous period, adjusted for inflation using the Consumer Price Index (CPI) and any other appropriate changes based on market knowledge.

Baseline calculated on a new or novel procurement:

- Median compliant supplier bid (and the mean when only two compliant bids are received)
- External benchmarks/ market intelligence/ "Should cost" exercises e.g. CCS contract prices or pre-procurement market engagement.
- Budget – The budget must be a realistic expectation of the contract cost and is normally only appropriate for the purchase of new goods/services.
- Another agreed baseline model (particularly for complex procurements).

Cashable Procurement Savings

Cash-releasing savings are those that, all things being equal, will directly reduce a Departmental or contract budget requirement. They are financial savings that are made against an established baseline where the new cost results in a reduction in cost which can be released or redeployed to meet other cost pressures.

Worked example:

An existing 4 year service worth £2m is reprocured. The savings baseline is the cost of the existing service (i.e. £2m). The new contract will run for 4 years, and the winning supplier bid £1.5m. The result is a cashable saving of £500k. The savings would be recorded as:

- Y1 - £125k cashable
- Y2 - £125k cashable
- Y3 - £125k cashable
- Y4 - £125k cashable

The table below shows the cashable Procurement savings as at 28th February 2026:

Cashable Savings	
1st April 2025 to 28th February 2026	
Contract	Saving £'000
FDS Vehicles (x16)	117
SIM Card and Mobile Data Usage	76
Microsoft Licensing Software	66
Smoke and Heat Alarms	44
Incident Command System	37
Thermal Imaging Cameras	29
Occupational Health Physician Services	16
Competency Management and eLearning System	14
Volkswagen Crafter CR5 Panel Van	14
SLT Vehicles (x2)	13
Multi-Functional Photocopier Devices	11
Training Vehicles (x4)	11
Legal Services	9
Microporous DB40 Suits (x600)	8
Under-counter BA Washing Machines	7
Experian Mosaic Software	7
Breathing Apparatus Cylinder Testing Service	6
Hazardous Materials Training	4
Oriented Strand Broad	4
Defibrillator Pads (x100)	3
Cloud Based Appliance CCTV Storage	3
Defibrillators (x86)	2
46 Samsung Galaxy Tablets	2
Fitness Testing Software	1
Savings made through Cycle2Work Scheme	1
Meeting Room Equipment	1
Gym Equipment	1
Heat Alarms	1
Savings made through Amazon Business Account	1
Total for 2025/26	509

Non-Cashable Procurement Savings

A quantifiable financial benefit generated by commercial activity which does not release cash back into a budget. This could include multiple categories or definitions, all of which can create non-cashable savings. Such as Inflation avoidance, value-add, price protection and cost avoidance. This would be the case when a cost increase is avoided or reduced e.g. a price reduction applied to additional demand or when the Authority receives greater outputs or improved quality for the same spending.

Worked example:

A contract runs at £1m a year for 5 years. At the end of Y1 the vendor proposes a cost increase of £200k pa. This is negotiated away completely for the remainder of the contract. Non cashable savings of £800k would be recorded as:

- Y2 - £200k non-cashable
- Y3 - £200k non-cashable
- Y4 - £200k non-cashable
- Y5 - £200k non- cashable

The table below shows the non-cashable Procurement savings as at 28th February 2026:

Non-Cashable Savings 1st April 2025 to 28th February 2026	
Contract	Saving £'000
Insurance Services	112
Total for 2025/26	112

**2025/26 Investing Activities
1st January 2026 to 28th February 2026**

Counterparty	Amount (£)		Date		Rate %	Interest (£)
	Invested	Returned	Invested	Returned		
Money Market Funds						
Deutsche Managed Sterling Fund	2,000,000					
Aberdeen Liquidity Fund	2,000,000					
Goldman Sachs Liquid Reserve Fund	2,000,000					
Investments						
Current Investments						
DMO	3,100,000.00	-	24/02/2026	03/03/2026	3.710	2,205.67
DMO	1,500,000.00	-	27/02/2026	03/03/2026	3.705	609.04
Powys County Council (rolled from 301942)	2,000,000.00	-	17/02/2026	31/03/2026	4.100	9,435.62
Blackpool Council	2,000,000.00	-	30/01/2026	02/04/2026	4.500	15,287.67
Gloucester City Council	2,000,000.00	-	30/01/2026	30/04/2026	4.500	22,191.78
Bradford Metropolitan District Council	2,000,000.00	-	08/01/2026	08/07/2026	4.450	44,134.25
Telford & Wrekin Council	2,000,000.00	-	23/01/2026	23/07/2026	4.450	44,134.25
Total Amount Invested as at 28 February 2026	20,600,000		Total Interest Due on Current Investments			137,998.27
Investments Returned During the Period						
DMO	1,200,000.00	1,200,000.00	22/12/2025	06/01/2026	3.710	1,829.59
DMO	7,250,000.00	7,250,000.00	28/11/2025	12/01/2026	3.845	34,367.98
DMO	1,300,000.00	1,300,000.00	06/01/2026	13/01/2026	3.710	924.96
DMO	5,000,000.00	5,000,000.00	12/01/2026	13/01/2026	3.700	506.85
DMO	5,000,000.00	5,000,000.00	13/01/2026	20/01/2026	3.710	3,557.53
DMO	3,300,000.00	3,300,000.00	21/01/2026	22/01/2026	3.700	334.52
Surrey CC (rolled from 301914)	2,000,000.00	2,000,000.00	23/09/2025	23/01/2026	4.100	27,408.22
DMO	5,750,000.00	5,750,000.00	20/01/2026	27/01/2026	3.700	4,080.14
DMO	1,400,000.00	1,400,000.00	27/01/2026	28/01/2026	3.700	141.92
DMO	2,500,000.00	2,500,000.00	27/01/2026	30/01/2026	3.700	760.27
Cornwall Council	2,000,000.00	2,000,000.00	24/11/2025	30/01/2026	4.080	14,978.63
DMO	1,475,000.00	1,475,000.00	22/01/2026	30/01/2026	3.700	1,196.16
DMO	1,500,000.00	1,500,000.00	19/01/2026	03/02/2026	3.700	2,280.82
DMO	1,600,000.00	1,600,000.00	27/01/2026	03/02/2026	3.700	1,135.34
DMO	3,200,000.00	3,200,000.00	03/02/2026	10/02/2026	3.700	2,270.68
Powys County Council (rolled to 301967)	2,000,000.00	2,000,000.00	17/11/2025	17/02/2026	4.100	20,668.49
DMO	2,700,000.00	2,700,000.00	10/02/2026	17/02/2026	3.710	1,921.07
DMO	1,570,000.00	1,570,000.00	19/02/2026	24/02/2026	3.705	796.83
DMO	1,980,000.00	1,980,000.00	23/02/2026	24/02/2026	3.700	200.71
DMO	2,000,000.00	2,000,000.00	28/10/2025	27/02/2026	3.855	25,770.41
DMO	2,800,000.00	2,800,000.00	17/02/2026	27/02/2026	3.710	2,846.03
Total Amount Returned During the Period	57,525,000		Total Interest Received During the Period			147,977.16
Summary of Interest Receipts						
	Budget	Actual & Due	Under/(Over)			
	£	£	£	%		
Interest Receipts to 28 February 2026	(687,500)	(845,754)	(158,254)	(23.02)		

**2025/26 Contracts Awarded
1st January 2026 to 28th February 2026**

Contract Title	Contract Start Date	Contract End Date	Contract Value £'000
Conversion of OH Van	05/01/2026	30/06/2026	37
OIC Thermal Image Cameras	01/03/2026	30/03/2026	30
PID FI Detectors	01/03/2026	31/03/2026	16
Drones (x2)	01/02/2026	28/02/2026	14
Agile Project Management Training	01/01/2026	01/01/2027	11
Digital Innovation Training Courses	01/02/2026	31/03/2026	9
Fire Cadet Equipment	01/02/2026	01/03/2027	9
Meeting Room Equipment	01/01/2026	31/03/2026	9
Lenovo Laptops	10/02/2026	10/03/2026	9
On Call Station Strength Fitness Equipment Upgrade	09/01/2026	28/02/2026	8
Full Time Station Strength Fitness Equipment Upgrade	01/03/2026	31/03/2026	8
CADCORP Annual Maintenance & Support	01/02/2026	31/01/2027	7
Rescue 3 Annual Subscription 2026	01/01/2026	31/12/2026	6
Concept 2 Bike Erg Purchases	01/02/2026	31/03/2026	6
Oriented Strand Board (OSB)	01/02/2026	31/03/2026	6
Concept 2 Bike Erg	09/01/2026	28/02/2026	6
Telent Chargeable Repairs	22/01/2026	22/02/2026	6
IFE Examinations	01/03/2026	31/07/2026	6
Strategic Incident Command Assessment	01/03/2026	30/09/2026	6
Total Amount of Contracts Awarded Within The Period			209

**2025/26 Contract Management
High Strategic Risk Rating**

Service Area	Contract Title	Contract Start Date	Contract End Date	Progress
Digital Services	Firewatch	20/03/2020	19/03/2027	Contract management is currently in place. Pre-procurement documents in progress for solution for 2017 and beyond.
Fleet and Estates	Supply of Liquid Fuels	01/04/2022	31/03/2026	Procurement process being conducted by ERYC with resulting contract to follow on from existing contract.
Digital Services	HFRS Station End Equipment replacement	01/03/2025	30/04/2026	The hardware has been purchased and will be intalled over the coming months. Contract management has begun to ensure contract deliverables are achieved.
Digital Services	MDT Software–Annual Maintenance & Support	01/05/2025	30/04/2026	Contract management is ongoing, and regular meetings occurring. Pre-procurement currently ongoing for the upcoming procurement.
Digital Services	Station end equipment – Annual Maintenance	01/07/2025	30/06/2026	Work to be conducted into a full replacement of the station end equipment. An extension to the current contract is likely whilst pre-procurement is completed and specification designed.
Digital Services	WAN, Firewall, Internet and Co-Location Services	15/07/2019	14/07/2026	Procurement process went live in January 2026 and has been extended until the 27th of March. Evaluations will then take place after, and contract award will be made after evaluations.
Digital Services	TomTom Software Licence and Support	01/09/2025	31/08/2026	The contract has now gone live, and all necessary contract management measures are in place to ensure compliance and effective delivery. Performance will be monitored against agreed KPIs, and governance processes have been established to maintain transparency and accountability throughout the contract term.
Digital Services	Airwave Services	01/11/2006	31/10/2026	Project work currently ongoing and contract management in progress. Home Office exploring options to extend the life of Airwave due to the delayed release of Emergency Services Network (ESN).
Procurement	Laundry and Aftercare Services	01/08/2021	31/07/2027	Contract has been extended, and contract management is being undertaken by the contract owner.
Digital Solutions	SIM Cards and Mobile Data	17/02/2025	16/02/2028	Contract management is in progress to ensure deliverables are achieved.
Fleet and Estates	Supply of Structural PPE	01/06/2021	30/06/2029	PPE has been delivered, and contract management is ongoing. HFRS continues to play an active role in regional work contributing to the development of a national framework, which will support a reliable procurement route for future contracts.
Fleet	SCBA Replacement	01/09/2024	31/08/2029	Contract management is in place to maintain contract deliverables are achieved. Contract management notices have been sent to contract owner to feedback contract performance.
Digital Services	Airwave San N Replacement	08/10/2024	31/12/2029	Project work currently happening, and contract management is currently in place.
Fleet and Estates	ESFM Fleet Maintenance	01/04/2015	31/03/2030	Contract agreement with Humberside Police.
Fleet and Estates	Estates Support Partner	01/10/2025	30/09/2030	Contract has been awarded and contract award notice published. Meetings already underway between HFRS and Estates Support Partner.
Emergency Response	Control Room Systems	31/07/2024	30/07/2031	Contract management has begun to maintain performance of contract.
Control	MAIT	01/04/2025	29/06/2033	Contract management is in place, and contract is now live. Contract owner will liaise with the Procurement team on contract management.
Fleet and Estates	Underlease of Premises at the Jean Bishop ICC	11/07/2017	10/07/2042	Long term agreement for lease of property. Contract management ongoing.

Contract information correct as at 28th February 2026.

**2025/26 Contract Management
Contract Meetings - High Strategic Risk Rating
1st January 2026 to 28th February 2026**

Contract Title	Supplier	Date of Meeting	Outcome
Mobile SIM & Data	EE Limited	16/01/2026	A routine contract management meeting was held in late December to review service performance and discuss a previously raised technical issue. The supplier confirmed that corrective actions had already been implemented earlier in the month across the relevant service areas, with further work planned subject to required permissions. Internal teams agreed to monitor the situation and provide feedback where necessary. Performance against service levels remained fully compliant. The meeting also covered forthcoming changes to account management personnel, with introductions scheduled for January to ensure continuity of service and oversight.
MDT Software and Annual Maintenance	Lampada	19/01/2026	A contract management meeting was held with the software supplier to review progress on the next planned release of the Brigid application. The supplier confirmed that the upcoming version will transition to a modernised mapping platform, enabling internal teams to automate future map updates rather than relying on manual updates across individual devices. The improvement is expected to streamline processes and reduce operational burden. The supplier advised that the new release is scheduled for mid-February 2026. A follow-up meeting will be arranged for later in the year to review deployment progress and ensure the updated system performs as expected following internal testing.
Station end equipment – Annual Maintenance	Telent Technology	06/02/2026	A review of the current contract was undertaken in the context of its dependencies on the wider network upgrade and Control project. As these major programmes will not conclude within the next few months, it was identified that a short-term renewal of the existing arrangements will be required to maintain continuity of service. To support informed decision-making, indicative pricing has been requested from the supplier for extending the current solution. This will enable comparisons between continuing with the legacy equipment, exploring alternative mobilisation approaches, and assessing the potential value of undertaking a full competitive tender for a longer-term contract. This analysis will help determine the most cost-effective and operationally appropriate option for the organisation.

ArcGIS System	ESRI (UK) Limited	11/02/2026	<p>A contract management meeting was held with the supplier's account manager to review recent progress and plan activity for 2026/27. The successful system upgrade completed in December was acknowledged, and upcoming sector events—including a user conference and a Public Sector forum—were discussed as opportunities to strengthen collaboration and share best practice. A series of forward actions were agreed to support ongoing service development. Over the coming months, demonstrations will be arranged for new mapping capabilities and drone-based applications, focusing on how these tools could support operational, estates, and surveying functions. Documentation relating to indoor mapping technologies will also be shared, along with examples of how other organisations have transitioned from legacy solutions. The supplier will gather internal user requirements ahead of a follow-up session to explore future system options. These actions will form the basis of discussions at the next contract review meeting, helping ensure continued alignment between organisational needs and the supplier's roadmap.</p>
Aerial Appliance	Emergency One	27/02/2026	<p>An update was received confirming that the scheduled delivery of the asset remains on track for March. The supplier advised that the unit is currently located in Scotland, and no issues have been reported that would affect the planned timeline. Progress will continue to be monitored, and further updates will be provided should any changes arise.</p>
Opas, Tranman, CFRMIS Software	Civica UK Limited	11/02/2026	<p>A meeting was held with the supplier to discuss a credit alert that had been escalated by Procurement. The supplier provided context, explaining that the alert related to a winding-up petition connected to a minor dispute with a logistics company, which they believed to be the result of an administrative error. They confirmed that the issue posed no risk to service continuity, with their legal team managing the matter through standard procedures. A formal communication was later issued to all customers to reinforce this assurance. The Head of Procurement was informed and agreed that the situation should be monitored until it became a matter of public record. Following ongoing checks, the supplier's financial standing returned to its previous stability rating, and the winding-up petition was formally withdrawn on 23 February 2026. No disruption to services occurred throughout the period of review.</p>