HUMBERSIDE
Fire & Rescue Service

QUARTERLY FINANCE AND PROCUREMENT UPDATE

For the period ending 30th September 2026



Safer communities, safer firefighters

CONTENTS

1. **Executive Summary** **3**

2. **Finance** **4**
   - **2.1 Revenue** **4**
   - **2.2 Cash Releasing Efficiency Savings** **7**
   - **2.3 Capital** **8**
   - **2.4 Firefighters' Pension Fund** **9**
   - **2.5 Investments and Borrowing** **10**
   - **2.6 Reserves** **12**
   - **2.7 Budget Virements** **13**

3. **Procurement** **14**
   - **3.1 Contracts** **14**
   - **3.2 Procurement Workstreams** **17**
   - **3.3 Procurement Savings** **18**

Appendices **21**

1. Executive Summary

At Quarter Two the Service is in a sound financial position, with a revenue underspend forecast of £8k for 2026/27 and total reserves projected to be £14.9m at 31 March 2027.

The capital replacement reserve remains strong at £6.8m, with plans in place to gradually release this over the next five years to meet some of the planned investments.

Significant work undertaken during the first half of 2026/27 has enabled the Authority to fully deliver the £1.2m efficiency target included within the approved budget. A further £0.4m of recurring savings has also been identified, placing the Authority in a strong position to deliver future savings requirements within the Medium-Term Resource Strategy while maintaining frontline service delivery and providing flexibility to respond to changing organisational priorities

The Procurement Team continue to monitor and review risk critical contracts and have awarded contracts of £3.4m in the second quarter of the financial year (£7.1m year to date). Alongside this, 33 contract management meetings have been conducted to ensure effective service delivery and value for money is maintained.

Three contracts were awarded outside of the Fire Authority Constitution between July and September 2026. These were exceptional circumstances due to the urgent nature of the procurement and need to provide continuity of services.

Martyn Ransom
Executive Director of Finance/S151 Officer
20/10/26

2. Finance

2.1 Revenue

The table below shows the actual and committed expenditure as at 30th September 2026 for revenue, compared to the 2026/27 profiled budget for the same period. The table also shows the forecasted outturn for the full year based on current levels of income and expenditure plus any known variances to the end of the financial year.

2026/27 Revenue Monitoring Summary
1st April 2026 to 30th September 2026 (Period 06)

	Original Budget	Revised Budget	30 September 2026		Full Year			Status	Notes
			Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	£'000	%		
Pay	51,920	50,875	25,307	25,189	50,965	90	0.18	Red	1
Non Pay	10,771	11,816	7,702	7,579	11,555	(261)	(2.21)	Green	2
Income	(3,091)	(3,091)	(1,546)	(2,246)	(3,147)	(56)	1.81	Green	
Interest Receivable	(500)	(500)	(250)	(268)	(555)	(55)	11.00	Green	
Capital Financing	3,569	3,569	332	179	3,843	274	7.68	Red	3-4
Transfers to / (from) Reserves	(580)	(580)	-	-	(580)	-	-	Green	
Net Budget Requirement	**62,089**	**62,089**	**31,545**	**30,433**	**62,081**	**(8)**	**(0.01)**	Green	

Notes

The following details the reasons for the projected variances that are in excess of £100k, shown in the table on page 5:

1. The forecast overspend reflects a higher volume of operational incidents during the first six months of 2026/27, together with an increase in the average duration of incidents attended.

2. The forecast underspend reflects a combination of lower than anticipated Business Rates liabilities, savings associated with the disposal of a property, and insurance costs remaining below budgeted levels.

3. The favourable variance reflects the Authority's decision to postpone borrowing pending further assessment of market conditions and interest rate movements.

4. This forecast additional spend is due to an additional revenue contribution to capital outlay to cover the fitting out element of the new stores facility.

The table below shows a further breakdown of the data that is shown in the table on page 4:

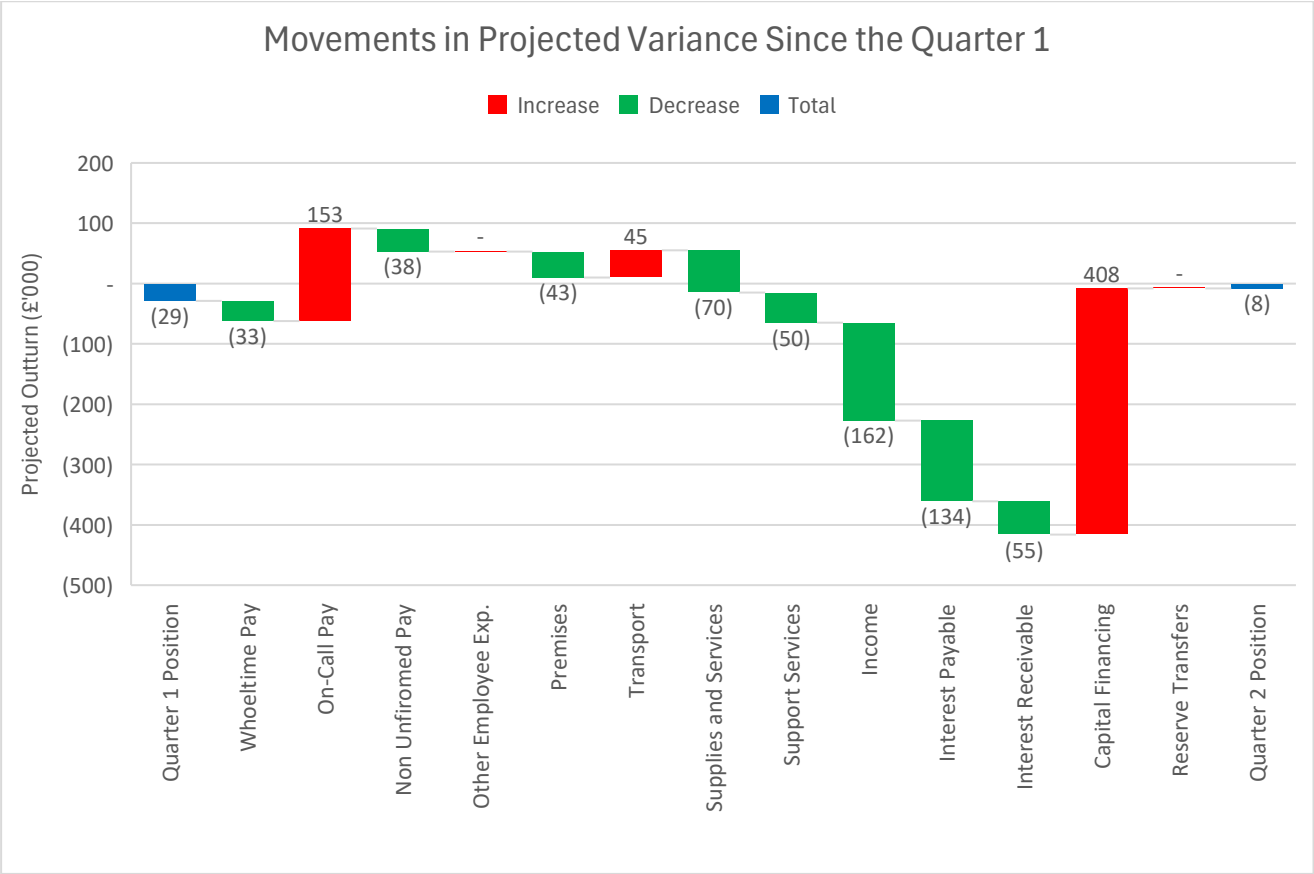
2026/27 Revenue Monitoring Detail
1st April 2026 to 30th September 2026 (Period 06)

	Original Budget	Revised Budget *	30 September 2026		Full Year			Status	Note
			Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	£'000	%		
Employees									
Wholetime Firefighters	32,555	32,221	16,117	16,107	32,214	(7)	(0.02)	Green	
On-Call Firefighters	6,793	6,743	3,209	3,233	6,893	150	2.22	Red	1
Non-Uniformed	10,203	9,585	4,793	4,774	9,532	(53)	(0.55)	Green	
Other Employee Expenses (Training, Occ Health, Insurances etc.)	2,369	2,326	1,188	1,075	2,326	-	-	Green	
Total Pay and Pensions	**51,920**	**50,875**	**25,307**	**25,189**	**50,965**	**90**	0.18	Red	
Non Pay Expenditure									
Premises	3,898	3,898	2,453	2,423	3,750	(148)	(3.80)	Green	2
Transport	2,316	2,316	1,158	1,172	2,323	7	0.30	Red	
Supplies and Services	5,244	5,153	3,853	3,808	5,083	(70)	(1.36)	Green	
Support Services	479	449	238	176	399	(50)	(11.14)	Green	
Non Pay Efficiency Savings	(1,166)	-	-	-	-	-	-	Green	
Total Expenditure	**62,691**	**62,691**	**33,009**	**32,768**	**62,520**	**(171)**	**(0.27)**	Green	
Income	(3,091)	(3,091)	(1,546)	(2,246)	(3,147)	(56)	1.81	Green	
Net Expenditure (Exlcuding Capital Charges)	**59,600**	**59,600**	**31,463**	**30,522**	**59,373**	**(227)**	**(0.38)**	Green	
Interest Payable	663	663	332	179	529	(134)	(20.21)	Green	3
Interest Receivable	(500)	(500)	(250)	(268)	(555)	(55)	11.00	Green	
Capital Financing	2,906	2,906	-	-	3,314	408	14.04	Red	4
Transfers to / (from) Reserves	(580)	(580)	-	-	(580)	-	-	Green	
Net Budget Requirement	**62,089**	**62,089**	**31,545**	**30,433**	**62,081**	**(8)**	**(0.01)**	Green	

**The revised budget includes the Virement in section 2.7 of this report, that will be taken to Fire Authority in November 2026 for formal approval.*

The net revenue forecast has fallen slightly from a projected underspend of £29k at Quarter 1 to a projected underspend of £8k at Quarter 2, representing an adverse movement of £21k.

The chart over the page shows the movement in projection between this quarter and the previous quarter.



The following details the reasons for the movements that are in excess of £100k shown in the chart above:

On-Call Pay (+£153k)
The movement reflects a higher volume of operational incidents during the first six months of 2026/27, together with an increase in the average duration of incidents attended.

Income (-£162k)
The income forecast has improved following confirmation that the Authority expects to receive the full amount of grant funding assumed within the approved budget. The Quarter 1 forecast had reflected a prudent assumption that grant receipts would be lower than budget.

Interest Payable (-£134k)
This movement reflects the Authority's decision to postpone borrowing pending further assessment of market conditions and interest rate movements.

Capital Financing (+£408k)
This adverse movement reflects an increase in the planned revenue contribution to capital outlay, principally to fund the fit-out of the new stores facility and reduce the Authority's future borrowing requirement.

Other Movements (-£244k)
This is the net impact of smaller variances.

2.2 Cash Releasing Efficiency Savings

FRSs are required to produce an annual Productivity and Efficiency Plan which provides detail of the efficiency and productivity progress against the national goals. The 2026/27 Productivity and Efficiency Plan for Humberside can be found here.

A cash releasing efficiency saving is a permanent reduction in recurring costs including reduction in revenue budget. Examples include:

- A permanent removal of a post (Deleted from the TOM/Establishment).
- Renegotiation of a contract to a reduced cost (doing the same for less) and therefore generating a permanent reduction in budget.
- Identification and removal of budget (permanently) due to either reprioritisation or a realisation that the budget is no longer required (permanently).

(This list is not exhaustive and is to provide examples of efficiency savings).

The Finance Team works closely with budget holders throughout the year to identify, validate and monitor efficiency savings with their areas of responsibility.

The £1.166m efficiency target incorporated within the 2026/27 budget has been fully achieved. In addition, a further £0.410m of recurring savings has been identified, which will contribute towards the achievement of future efficiency targets. This places the Authority in a strong position to deliver the savings required with the Medium-Term Resource Strategy whilst continuing to protect frontline service delivery.

2.3 Capital

The table below shows the actual and committed expenditure as at 30th September 2026 for Capital, compared to the 2026/27 profiled budget for the same period. The table also shows the forecasted outturn for the full year based on current levels of expenditure plus any known variances to the end of the financial year.

2026/27 Capital Monitoring Summary
1st April 2026 to 30th September 2026 (Period 6)

	Original Budget	Revised Budget *	30 September 2026		Full Year			Status	Note
			Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	£'000	%		
Building Works									
New Buildings	1,000	3,010	1,505	143	3,010	-	-	Green	
Training Infrastructure	950	950	475	-	-	(950)	(100.00)	Green	1
Station Refurbishments	3,737	3,737	1,870	1,129	1,094	(2,643)	(70.73)	Green	2
Electrical Vehicle Charging Infrastructure	40	40	20	-	40	-	-	Green	
	5,727	**7,737**	**3,870**	**1,272**	**4,144**	**(3,593)**			
Vehicles									
Operational Vehicles	1,370	1,470	735	109	186	(1,284)	(87.35)	Green	3
Support Vehicles	394	787	394	432	709	(78)	(9.91)	Green	
	1,764	**2,257**	**1,129**	**541**	**895**	**(1,362)**			
Equipment	716	716	358	109	760	44	6.15	Red	
ICT Equipment	300	300	150	39	300	-	-	Green	
	8,507	**11,010**	**5,507**	**1,961**	**6,099**	**(4,911)**			

**The revised budget includes the Virement in section 2.7 of this report, that will be taken to Fire Authority in November 2026 for formal approval.*

Notes

The following details the reasons for the projected variances that are in excess of £100k, shown in the table above:

1. The Service is awaiting final reporting on our Training infrastructure condition surveys, after which, we will detail any future capital spending within our Medium-Term Estates Strategy.

2. The forecast variance reflects the reprofiling of the estates capital programme pending completion of condition and sustainability surveys across the Authority's estate. The findings of these surveys have informed a revised estates investment plan, which is scheduled for consideration by Fire Authority in November 2026.

3. The forecast variance arises from extended manufacturer lead times for fire appliances. As delivery is now expected to occur after the end of 2026/27, the associated expenditure will be rephased into 2027/28.

2.4 Firefighters' Pension Fund

The Firefighters' Pension Fund is administered by each Fire and Rescue Service with any deficit on the fund being met with a top-up grant by the MHCLG. The grant is received in July annually and covers 80% of the estimated deficit for the year plus the balancing amount of the previous year.

The revised budgeted deficit for 2026/27 is £15.590m which is broken down in the following table:

2026/27 Pensions Account Summary
1st April 2026 to 30th September 2026 (Period 06)

	Revised Budget	30 September 2026		Full Year			Status	Note
		Profiled Budget	Actual and Committed	Projection	Variance			
	£'000	£'000	£'000	£'000	£'000	%		
Expenditure								
Payments to Pensioners	24,224	14,116	15,002	24,224	-	-	**Green**	
Commutations	3,907	1,737	1,737	3,907	-	-	**Green**	
Transfer Values	100	17	-	100	-	-	**Green**	
Total Pensions Expeniture	28,231	15,870	16,739	28,231	-			
Income								
Employer Pension Contributions	(8,922)	(4,461)	(4,378)	(8,922)	-	-	**Green**	
Employee Pension Contributions	(3,106)	(1,553)	(1,494)	(3,106)	-	-	**Green**	
Ill Health Pension Contributions	(242)	(121)	-	(242)	-	-	**Green**	
Transfer Values	(371)	(371)	(371)	(371)	-	-	**Green**	
Total Pensions Income	(12,641)	(6,506)	(6,243)	(12,641)	-			
Net Pensions Deficit/(Surplus)	**15,590**	**9,364**	**10,496**	**15,590**	**-**			

2.5 Investments and Borrowing

The Authority must ensure that:

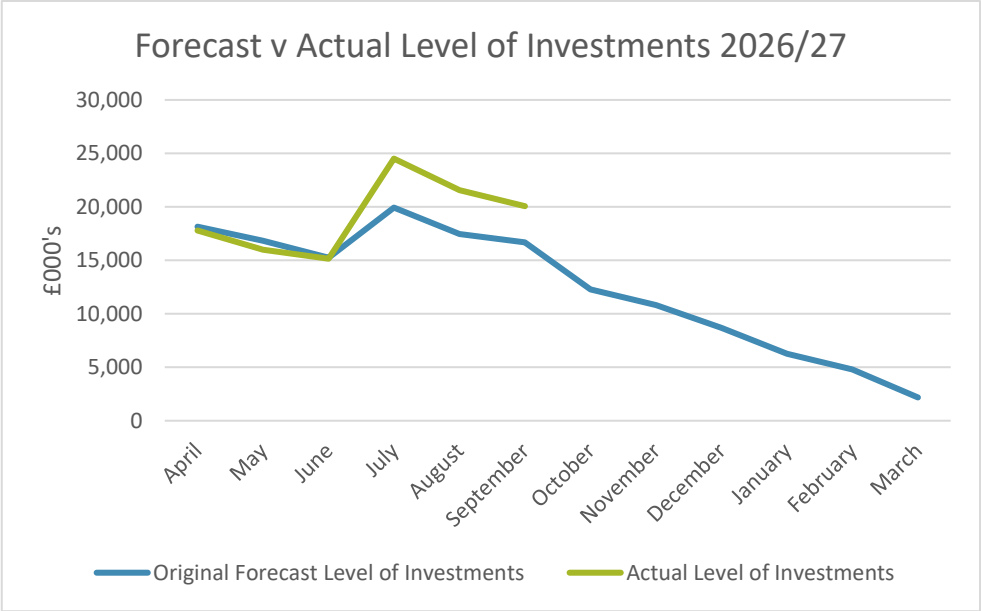
- its cash flow is adequately planned, with cash being available when it is needed. Surplus monies are invested in low-risk counterparties or instruments commensurate with the Authority's low-risk appetite, providing liquidity initially before considering investment return.

- It understands its borrowing need in terms of funding its capital plans. This management of longer-term cash may involve arranging long or short-term borrowing.

Investments

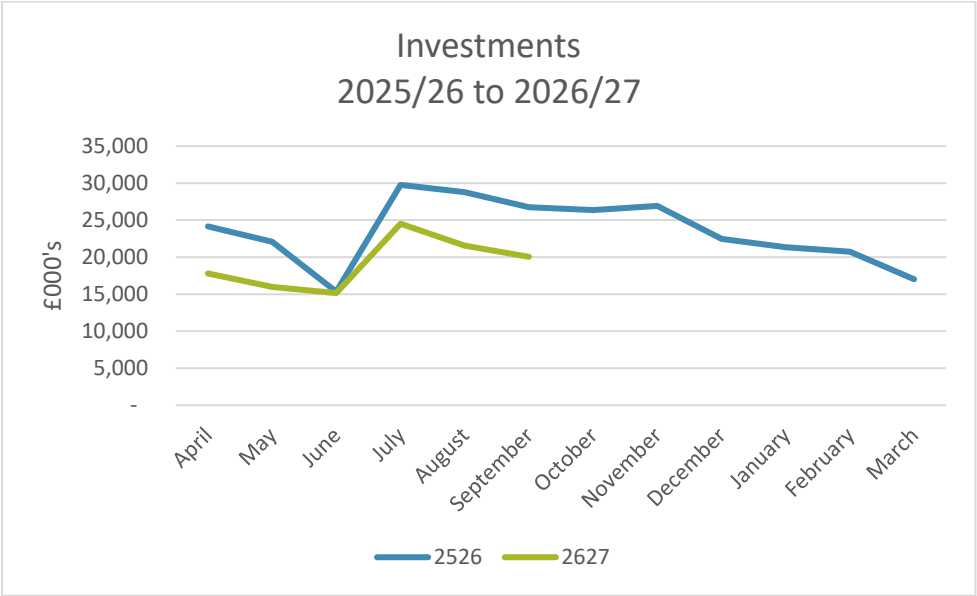
The Authority had £20.050m of investments held at 30th September 2026. A breakdown of this and investments that have been returned during the period can be found in appendix 1.

The graph below shows the actual level of investments (cash) that the Authority holds compared to the original estimate level of investments (cash) held:



Investment balances are higher than forecast due to higher than anticipated pension grant funding and the deferred timing of expenditure, resulting in higher cash balances available for investment.

The following graph shows our level of investments during the year to date compared to the previous financial year:



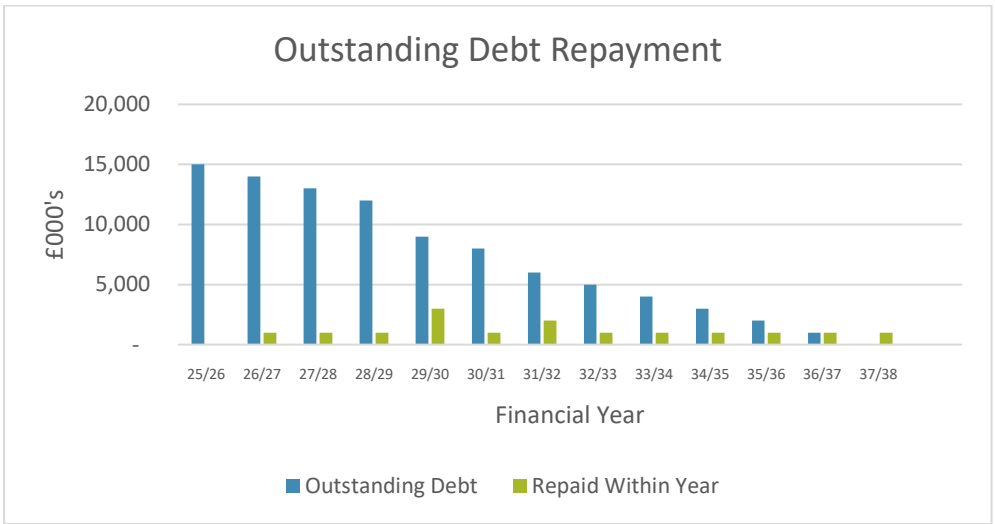
The Authority receives the Firefighters Pension Fund grant in July of each year which allows a higher level of investments to be held until the grant is fully utilised.

Borrowing

Long Term Borrowing

The current level of borrowing that the Authority holds as at 30th September 2026 is £14.0m.

The graph below shows the level of borrowing that the Authority currently holds at the end of each financial year and how this reduces over time as the debt matures:



There hasn't been any long-term borrowing taken during the year to date but this will be closely monitored by the Executive Director of Finance/S.151 Officer.

Short Term Borrowing

The Authority hasn't taken any short-term borrowing during the financial year.

2.6 Reserves

The Authority retains several revenue reserves that can be used to fund expenditure.

The table below shows the movement on these reserves for the period 1st April 2026 to 30th September 2026 and also what the projected balance will be at 31st March 2027 based on the projections in Revenue Monitoring table that can be found on page 4:

2026/27 Movement in Reserves
1st April 2026 to 30th September 2026 (Period 06)

	As at 1st April 2026 *	In Year Movements	Projected Balance as at 31st March 2027
	£'000	£'000	£'000
General Reserve	6,005	48	6,053
Earmarked Reserves			
Insurance	500	-	500
Capital Programme	7,380	(620)	6,760
Resilience Reserve	500	-	500
Pay and Prices	600	-	600
Strategic Transformation Fund	500	-	500
	15,485	**(572)**	**14,913**

2.7 Budget Virements

Budget Virement – Subject to HFA Approval

The below budget virement is subject to HFA approval:

2026/27 Budget Virements
1st April 2026 to 30th September 2026

Budget Vired From	Budget Vired To	Detail of Budget Virement	Virement Value £'000
Pay	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	939
-	Capital - New Stores Facility	To increase the capital budget for the new Stores facility to fund additional requirements identified through detailed design development, including new storage systems and improvements to the facility's operational resilience and environmental performance.	400

The following budget virements have been processed during the period to 30th September 2026:

2026/27 Budget Virements
1st July 2026 to 30th September 2026

Budget Vired From	Budget Vired To	Detail of Budget Virement	Virement Value £'000
Supplies & Services	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	32
Other Employee Expenses	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	30
On-Call Pay	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	30
Supplies & Services	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	30
Support Services	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	30
Supplies & Services	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	23
Other Employee Expenses	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	20
On-Call Pay	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	20
Wholetime Pay	Non-Pay Efficiency Savings	Identification of a Non-Pay Efficiency (See Efficiency section on page 5)	13
Supplies & Services	Other Employee Expenses	Movement of Budget from Corporate Assurance to OD	7

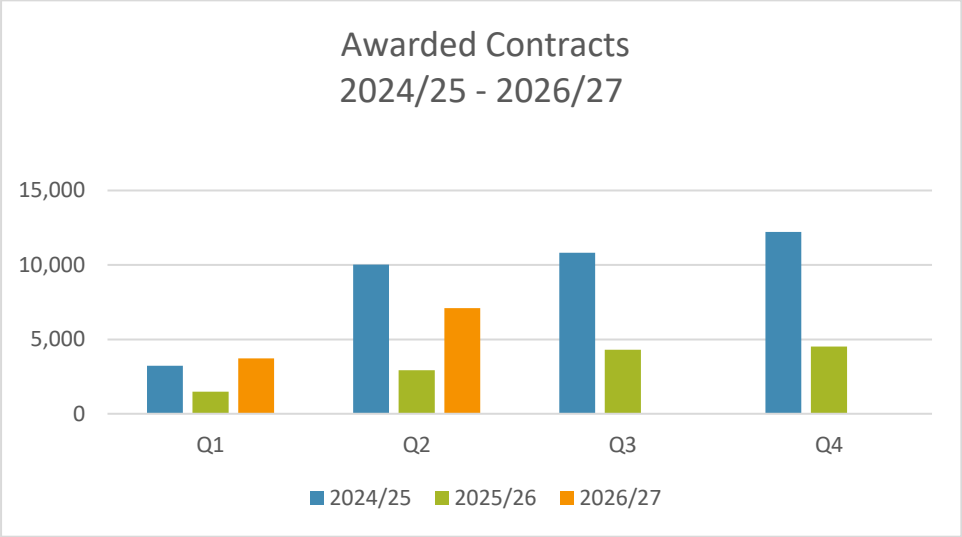
3. Procurement

3.1 Contracts

Contracts Awarded

The Authority has awarded contracts to the value of £7.089m during the six months to 30th September 2026. A breakdown of the contracts that have been awarded in this period can be found in appendix 2.

The graph below shows the cumulative value of contracts that have been awarded in 2026/27 to date as well as in the previous two financial year:



Contract Management

A review of the Services contracts has been undertaken using a supplier segmentation and analysis tool which is used to identify the risk to the Service. The contracts that have been identified as having the highest strategic importance rating can be found in appendix 3.

Following on from the identification of the risk rating of each contract, the Procurement Team will work closely with contract owners to implement the appropriate contract management measures required for each contract. This will allow for contract review meetings to be scheduled for the remainder of the financial year and beyond.

During this quarter, we received 43 notifications from the Service's contract register prompting the need for contract meetings. Contract owners successfully conducted 33 of these meetings, representing a 77% completion rate and demonstrating a strong commitment to contract management.



Details of contract meetings that have been held in this quarter with the supplier for those contracts that have been identified as having the highest strategic rating can be found in appendix 4.

Contracts Awarded Outside of the Constitution

The following contracts have been awarded outside the process detailed within part 4 section E of the constitution during the quarter ending 30th September 2026:

2026/27 Contracts Awarded Outside of Constitution
1st July 2026 to 30th September 2026

Contract Description	Justification	Responsible Officer	Contract End Date	Contract Value £'000
HFRS Data Warehouse Project Phase 2	Continuation of Phase 2 of the Data Warehouse project following the successful completion of the proof-of-concept phase. The work will develop and integrate additional data pipelines and reporting functionality, supporting the wider programme to consolidate organisational data and deliver a single, trusted source of performance information.	Head of Digital Services	31/12/2026	30
Staff Survey and Cultural Diagnostic	To maintain continuity with previous staff engagement survey delivered by previous supplier, enabling meaningful comparison of results and assessment of organisational process over time.	Head of Human Resources	30/11/2026	40
Provision of a Monitoring Officer and Secretary	A waiver is sought due to the limited availability of providers locally in this specialist market. An external contract offers a cost-effective one-year solution, delivering greater operational cover and flexibility than direct employment.	Head of Corporate Assurance	31/03/2027	12

3.2 Procurement Workstreams for the remainder of the year

During Quarter 2, the Procurement Team has continued to deliver a significant programme of procurement and contract management activity in support of the Service's strategic and operational objectives.

The procurement exercises for both the Financial Management System and Payroll Administration Services have now been completed and attracted strong levels of market interest. Evaluation of initial tender responses is underway, with subsequent solution demonstrations planned as part of the assessment process. Subject to successful completion of the evaluation stages, both contracts are anticipated to be awarded during Quarter 3.

Progress has continued on the procurement of Wide Area Network (WAN) Services, with contractual negotiations now in their final stages and contract award expected shortly.

Quarter 2 also saw the completion of procurements for both 'A' Class and 'B' Class Fire Appliances. Following evaluation, contracts were awarded and orders have subsequently been placed, supporting the Service's ongoing fleet replacement and operational capability programmes.

A Request-for-Quotation (RFQ) was undertaken to secure a single provider for the delivery of Level 3 Fire Safety qualifications. The resulting contract provides a fixed-price arrangement for the duration of the agreement and supports continuity of training provision.

A procurement exercise for Hybrid Firefighting Boots was also completed during the quarter. Following a competitive tender process and evaluation of responses received, a preferred supplier has been identified and contract finalisation is currently underway.

Preparatory work continues on a number of key strategic procurements scheduled for Quarter 3 and beyond. This includes the forthcoming procurement of a new Asset Management System, the purchase and conversion of Tactical Response Vehicles (TRVs) and the development of requirements for a comprehensive workforce management solution incorporating HR, rota and availability management, competency management and assurance monitoring functionality.

Alongside these procurement activities, the Procurement Team continues to undertake contract management across the Service's portfolio of strategic contracts. Regular contract review meetings are being held, contract management proformas are being completed consistently and supplier performance continues to be monitored to ensure compliance, value for money and continuous service improvement.

3.3 Procurement Savings

Through commercially sound practices the Procurement Function delivers a vital role for Humberside Fire and Rescue Service ensuring value for money is achieved whilst also ensuring the sustainability of goods and services and supporting local small and medium-sized enterprises.

Effective and efficient procurement is vital to the cost-effective delivery of our organisation's core services. It is integral to delivering commercially advantageous and innovative solutions essential for meeting our objectives and driving continuous improvement.

The methodology which HF&RS uses to identify and record the savings realised through its proactive procurement and contract management activity is summarised below and is in line with current Government Commercial Function guidance.

Baseline

Saving must be a consequence of commercial-led activity. Savings must have an evidenced baseline for the saving to be approved.

Baseline calculated based on an existing contract or in the case of procurement:

- Use the historical price paid for goods/services; the spending on the same goods or services in a previous period, adjusted for inflation using the Consumer Price Index (CPI) and any other appropriate changes based on market knowledge.

Baseline calculated on a new or novel procurement:

- Median compliant supplier bid (and the mean when only two compliant bids are received)
- External benchmarks/ market intelligence/ "Should cost" exercises e.g. CCS contract prices or pre-procurement market engagement.
- Budget – The budget must be a realistic expectation of the contract cost and is normally only appropriate for the purchase of new goods/services.
- Another agreed baseline model (particularly for complex procurements).

Cashable Procurement Savings

Cash-releasing savings are those that, all things being equal, will directly reduce a Departmental or contract budget requirement. They are financial savings that are made against an established baseline where the new cost results in a reduction in cost which can be released or redeployed to meet other cost pressures.

Worked example:
An existing 4 year service worth £2m is reprocured. The savings baseline is the cost of the existing service (i.e. £2m). The new contract will run for 4 years, and the winning supplier bid £1.5m. The result is a cashable saving of £500k. The savings would be recorded as:

- Y1 - £125k cashable
- Y2 - £125k cashable
- Y3 - £125k cashable
- Y4 - £125k cashable

The table below shows the cashable Procurement savings as at 30th September 2026:

Cashable Savings
1st April 2026 to 30th September 2026

Contract	Saving £'000
SIM Card and Mobile Data Usage	76
Microsoft Licensing Software	66
Smoke Alarms	44
Incident Command System	37
Cleaning and Janitorial Supplies	19
Occupational Health Physician	16
Multi-Functional Photocopier Devices	11
Replacement SLT Vehicle	7
IT Service Desk	6
Breathing Apparatus Cylinder Testing Service	6
Wicking Polo Shirts	4
Hazardous Materials Training	4
Portable Ground Anchors	1
Heat Alarms	1
Vehicle Livery	7
Conference & Control Room Multi-media Support	2
Pool Stock Vehicles	38
Meraki Licenses	35
OSG Vehicle	16
Level 3 Fire Safety Courses	18
Total for 2026/27	**414**

Non-Cashable Procurement Savings

A quantifiable financial benefit generated by commercial activity which does not release cash back into a budget. This could include multiple categories or definitions, all of which can create non-cashable savings. Such as Inflation avoidance, value-add, price protection and cost avoidance. This would be the case when a cost increase is avoided or reduced e.g. a price reduction applied to additional demand or when the Authority receives greater outputs or improved quality for the same spending.

Worked example:
A contract runs at £1m a year for 5 years. At the end of Y1 the vendor proposes a cost increase of £200k pa. This is negotiated away completely for the remainder of the contract. Non cashable savings of £800k would be recorded as:

- Y2 - £200k non-cashable
- Y3 - £200k non-cashable
- Y4 - £200k non-cashable
- Y5 - £200k non- cashable

There were no non-cashable Procurement savings as at 30th September 2026.

Appendix 1

2026/27 Investing Activities
1st July 2026 to 30th September 2026

Counterparty	Amount (£) Invested	Amount (£) Returned	Date Invested	Date Returned	Rate %	Interest (£)
Money Market Funds						
Deutsche Managed Sterling Fund	2,000,000					
Aberdeen Liquidity Fund	2,000,000					
Goldman Sachs Liquid Reserve Fund	2,000,000					
Investments						
Current Investments						
Kent County Council	2,000,000	-	30/04/2026	30/10/2026	4.250	42,616.44
Powys County Council	2,000,000	-	02/07/2026	02/10/2026	4.150	20,920.55
Windsor and Maidenhead Royal Borough Council	2,000,000	-	05/08/2026	05/11/2026	4.100	20,668.49
Gloucester City Council	2,000,000	-	28/08/2026	30/11/2026	4.050	20,860.27
Halton Borough Council	2,000,000	-	24/08/2026	24/11/2026	4.050	20,416.44
West Northamptonshire Council	2,000,000		14/08/2026	15/02/2027	4.150	42,068.49
DMADF (Debt Management Account Deposit Facility)	2,050,000		30/09/2026	06/10/2026	3.710	1,250.22
Total Amount Invested as at 30 September 2026	**20,050,000**		**Total Interest Due on Current Investments**			**168,800.90**
Investments Returned During the Period						
Powys County Council	2,000,000		02/04/2026	02/07/2026	4.100	20,443.84
Bradford Metropolitan District Council	2,000,000		08/01/2026	08/07/2026	4.450	44,134.25
Telford & Wrekin Council	2,000,000		23/01/2026	23/07/2026	4.450	44,134.25
Eastbourne Borough Council	2,000,000		22/04/2026	14/08/2026	4.050	25,298.63
DMADF (Debt Management Account Deposit Facility)	1,600,000		20/07/2026	28/07/2026	3.715	1,302.79
DMADF (Debt Management Account Deposit Facility)	2,170,000		21/07/2026	28/07/2026	3.710	1,543.97
DMADF (Debt Management Account Deposit Facility)	1,350,000		23/07/2026	31/07/2026	3.715	1,099.23
DMADF (Debt Management Account Deposit Facility)	2,200,000		28/07/2026	30/09/2026	3.765	14,523.62
DMADF (Debt Management Account Deposit Facility)	3,000,000		29/07/2026	04/08/2026	3.715	1,832.05
DMADF (Debt Management Account Deposit Facility)	2,000,000		29/07/2026	05/08/2026	3.720	1,426.85
DMADF (Debt Management Account Deposit Facility)	5,830,000		29/07/2026	28/08/2026	3.730	17,873.34
DMADF (Debt Management Account Deposit Facility)	1,000,000		04/08/2026	11/08/2026	3.710	711.51
DMADF (Debt Management Account Deposit Facility)	2,500,000		19/08/2026	24/08/2026	3.705	1,268.84
DMADF (Debt Management Account Deposit Facility)	2,300,000		21/08/2026	25/08/2026	3.705	933.86
DMADF (Debt Management Account Deposit Facility)	2,000,000		25/08/2026	26/08/2026	3.700	202.74
DMADF (Debt Management Account Deposit Facility)	1,800,000		28/08/2026	02/09/2026	3.705	913.56
DMADF (Debt Management Account Deposit Facility)	3,650,000		21/09/2026	25/09/2026	3.705	1,482.00
DMADF (Debt Management Account Deposit Facility)	3,050,000		25/09/2026	30/09/2026	3.705	1,547.98
Total Amount Returned During the Period	**42,450,000**		**Total Interest Received During the Period**			**180,673.31**

Summary of Interest Receipts

	Budget	Actual & Due	Under/(Over)	
	£	£	£	%
Interest Receipts to 30 September 2026	(250,002)	(268,293)	(18,291)	(7.32)

Appendix 2

2026/27 Contracts Awarded
1st July 2026 to 30th September 2026

Contract Title	Contract Start Date	Contract End Date	Contract Value £'000
'A' Class Appliances	01/09/2026	31/03/2029	1,346
B' Class Appliances	01/09/2026	30/09/2028	1,119
Wicking Shirts and T-Shirts	01/07/2026	30/06/2030	337
Five Non-Operational Vehicles	01/07/2026	30/09/2026	100
OSG Vehicle Replacement	01/08/2026	19/01/2027	71
Half-face Masks	01/07/2026	31/10/2026	62
Station End Equipment Annual Maintenance	01/07/2026	30/06/2027	49
Staff Survey and Cultural Diagnostic	01/08/2026	30/11/2026	40
Mediana Semi Automatic Defibs	13/07/2026	20/07/2026	34
Data Warehouse Project Phase 2	01/08/2026	31/12/2026	30
Meraki Enterprise Licences	29/08/2026	29/08/2029	26
Rope Rescue & Confined Space Instructor Training	14/09/2026	13/11/2026	20
Level 3 Fire Safety Courses	01/09/2026	31/08/2028	16
Electric Vehicle Plugs & Suppression Blankets	10/09/2026	30/09/2026	15
TomTom Software Licence and Support	01/09/2026	31/08/2027	14
Sharepoint Template Licence and Support	01/07/2026	30/06/2029	14
Internal Communications and Engagement Support	01/09/2026	30/09/2026	12
Electric Vehicle Plugs	10/09/2026	30/09/2026	11
Estates Telecommunications Support	01/07/2026	01/07/2027	10
Baseball Caps	01/07/2026	01/06/2027	8
Protective Cases for Half-face masks	01/07/2026	31/07/2026	7
Workplace Needs Assessments and Workplace Coaching	01/09/2026	31/03/2027	6
Level 4 Fire Safety Courses	01/07/2026	30/06/2027	6
Lenovo Laptops	01/07/2026	31/07/2026	6
Replacement Treadmill Trial	01/09/2026	30/10/2026	5
Articulate 360 Licenses	30/07/2026	29/06/2027	5
Wellbeing Van Livery	01/07/2026	20/09/2026	3
Total Amount of Contracts Awarded Within The Period			**3,372**

Appendix 3

2026/27 Contract Management
High Strategic Risk Rating

Service Area	Contract Title	Contract Start Date	Contract End Date	Progress
Digital Services	WAN, Firewall, Internet and Co-Location Services	15/07/2019	30/09/2026	Contract negotiation ongoing between HFRS and supplier with the anticipation of the new contract being agreed within October 2026. Supplier agreed to continue providing service between the expiry of the previous contract and start of the new contract.
Human Resources	Firewatch	20/03/2020	19/03/2027	Pre-procurement complete and specification build in final stages. Procurement expected in Q4 to award a new contract.
Digital Services	MDT Software–Annual Maintenance & Support	01/05/2026	30/04/2027	Contract meetings ongoing to consider support provision, software performance, user feedback and service effectiveness. Ongoing monitoring will ensure the system continues to meet operational needs.
Digital Services	Station end equipment – Annual Maintenance 26-27	01/07/2026	30/06/2027	Regular performance reviews with the supplier to monitor maintenance delivery, equipment reliability and response times. Service performance will be reviewed against operational requirements.
Procurement	Laundry and Aftercare Services	01/08/2021	31/07/2027	Regional meeting took place in August 2026. Next meeting scheduled for January 2027. Regular communication between the supplier and contract owner ongoing.
Digital Services	TomTom Software Licence and Support	01/09/2026	31/08/2027	Contract management meetings to review software performance, support arrangements, contract compliance, risks and ongoing service requirements. Monitor market developments and maintain oversight of future business needs.
Digital Services	SIM Cards and Mobile Data	17/02/2025	16/02/2028	Monthly reviews to monitor usage trends, service performance, coverage issues and expenditure. Changes in operational demand will be considered during the life of the contract.
Digital Services	Cyber Security Backup and Updating Software	01/06/2026	31/05/2029	Contract management meetings are taking place and focus on cyber resilience, system availability, software updates, incident reporting and compliance with security requirements. Emerging technology developments will be monitored.
Procurement	Supply of Structural PPE	01/06/2021	30/06/2029	Previously fixed price term has expired, and fixed price was negoitatied. Price increase was negotiated between supplier and contract manager, agreeing on a new 2-year fixed price. Contract management currently in place to ensure contract is running as expected.
Fleet	SCBA Replacement	01/09/2024	31/08/2029	Contract meeting took place in July 2026. Contract deliverables continuing to be monitored to ensure they are maintained and action tracker in place to improve service and rectify any current issues. Next meeting due in October 2026.
Digital Services	Airwave San N Replacement	08/10/2024	31/12/2029	Contract management meetings taking place to monitor delivery against agreed milestones, implementation progress and operational effectiveness. Risks and dependencies will be reviewed throughout the programme.
Digital Services	Airwave Services	01/11/2006	31/03/2030	Contract is active and subject to ongoing contract management arrangements. Airwave remains the primary secure communications platform used by UK emergency services. Service performance, operational requirements and developments relating to the Emergency Services Network (ESN) programme will continue to be monitored throughout the contract term.

Fleet	ESFM Fleet Maintenance	01/04/2015	31/03/2030	Contract agreement with Humberside Police.
Estates	Estates Support Partner	01/10/2025	30/09/2030	Strategic review meetings ongoing to monitor delivery of estates-related projects, resource requirements, service outputs and alignment with organisational objectives.
Control	Control Room Systems	31/07/2024	30/07/2031	Implementation phase is currently in place, and contract management has begun to maintain performance of contract.
Control	MAIT	01/04/2025	29/06/2033	Service reviews to assess contract delivery, value for money, system effectiveness and business requirements. Contract risks and opportunities for service improvement will be monitored throughout the contract term.
Estates	Underlease of Premises at the Jean Bishop ICC	11/07/2017	10/07/2042	Long term agreement for lease of property. Contract management ongoing.

Contract information correct as of 30th September 2026.

Appendix 4

2026/27 Contract Management
Contract Meetings - High Strategic Risk Rating
1st July 2026 to 30th September 2026

Contract Title	Supplier	Date of Meeting	Outcome
MAIT	AVR Group	10/07/2026	No significant performance or delivery issues were identified during the contract monitoring period. Performance since implementation has been satisfactory, and the Service remains content with the contractor's delivery against contractual requirements.
Control Room Software	SSS Public Safety	10/07/2026	Progress against the implementation plan was reviewed, including agreement of a revised go-live timetable. Remaining implementation activities and project checkpoints assessed and confirmed as progressing appropriately.
Laundy Aftercare	ELIS	24/07/2026	A regional contract review meeting was held with South Yorkshire Fire and Rescue Service and West Yorkshire Fire and Rescue Service. Key discussions covered communication improvements, logistics enhancements including driver QR scanning and route optimisation, garment reporting and data cleansing activities, and reinforcement of bagging procedures for contaminated garments. Actions were agreed to address identified issues and support ongoing service improvement.
Estates Support Partner	HLM Architects	19/08/2026	A contract performance review was held, with RIBA Stage 2 successfully completed on schedule for both the Crowle and Headquarters projects. A contract variation is planned for October 2026, including the additional of sustainability and condition surveys, which remain on track for delivery within agreed timescales.
MDT Software Annual Maintencne and Support	Lampada	18/08/2026	Contract performance and future service provision were reviewed. Development of the latest MDT software release remains ongoing, with implementation delayed while the supplier resolves issues identified during testing. Parallel work continues on the Service's in-house replacement solution, and a further assessment will be undertaken later in 2026 to determine whether the existing contract can be terminated or requires a final one-year extension.
Firewatch	Softcat	22/09/2026	Contract performance was reviewed, with recent system patches resolving the majority of outstanding technical issues. Ongoing enhancement work continues to improve functionality, performance and usability, and both LearnPro Group and Infographics remain engaged and responsive in supporting service improvements and delivering an enhanced user experience.
Station End Equipment	Telent	29/09/2026	A contract review was held to consider the ongoing provision of site equipment. Telent has scheduled maintenance and condition assessments to identify any preventative works that may extend the life of the existing assets while the Service determines its long-term replacement strategy.